



**CATFISH CREEK  
CONSERVATION AUTHORITY**

**2023**

**FINAL BUDGET**

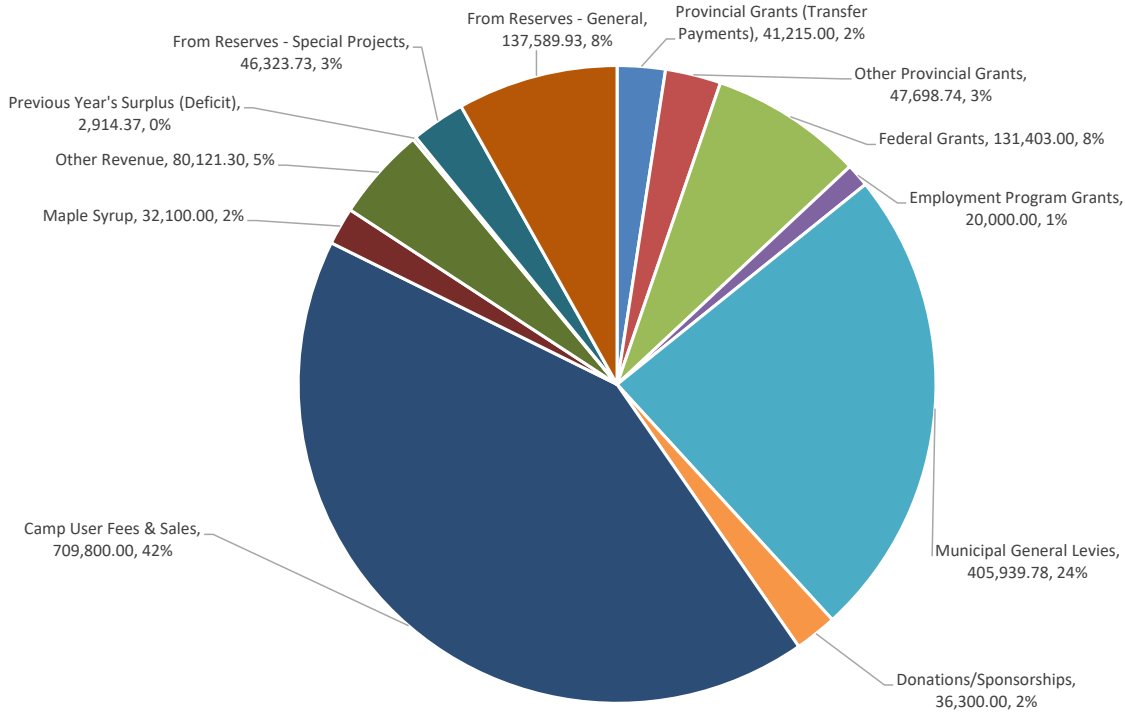
**March 1, 2023**

**CATFISH CREEK CONSERVATION AUTHORITY**  
**FINAL BUDGET 2023**  
**SUMMARY OF REVENUE AND EXPENDITURES**  
last modified March 1, 2023

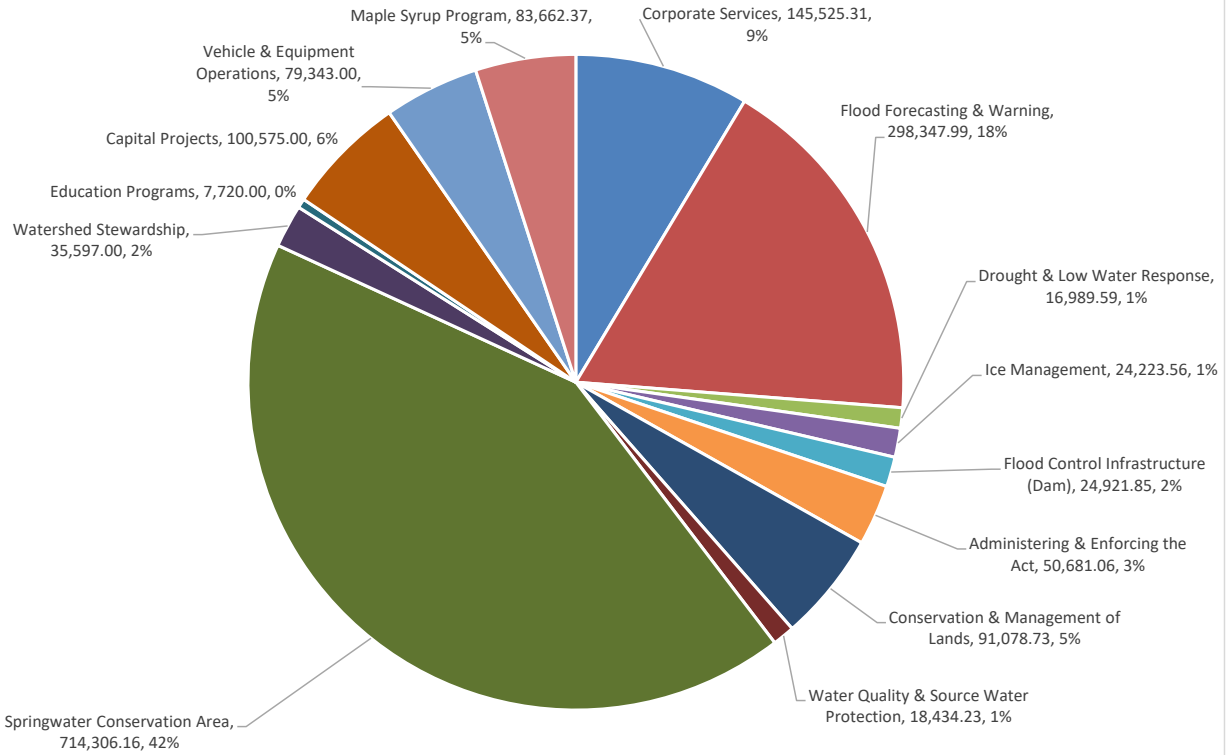
|                                       | <b>2023<br/>Budget</b> | <b>2022<br/>Budget</b> | <b>2022<br/>Actual</b> |
|---------------------------------------|------------------------|------------------------|------------------------|
| <b>REVENUE</b>                        |                        |                        |                        |
| Provincial Grants (Transfer Payments) | \$41,215.00            | \$41,215.00            | \$41,215.00            |
| Other Provincial Grants               | \$47,698.74            | \$30,321.84            | \$24,796.70            |
| Federal Grants                        | \$131,403.00           | \$131,904.79           | \$241,672.08           |
| Employment Program Grants             | \$20,000.00            | \$37,000.00            | \$55,816.31            |
| Municipal General Levies              | \$405,939.78           | \$372,421.82           | \$372,421.82           |
| Special Benefiting Levies             | \$0.00                 | \$20,890.39            | \$26,600.09            |
| Donations/Sponsorships                | \$36,300.00            | \$42,380.00            | \$869,197.19           |
| Camp User Fees & Sales                | \$709,800.00           | \$636,589.00           | \$666,461.22           |
| Maple Syrup                           | \$32,100.00            | \$4,860.00             | \$7,234.70             |
| Other Revenue                         | \$80,121.30            | \$79,799.61            | \$101,083.97           |
| Previous Year's Surplus (Deficit)     | \$2,914.37             | \$8,666.73             | \$8,666.73             |
| From Reserves - Special Projects      | \$46,323.73            | \$23,673.94            | \$9,824.43             |
| From Reserves - General               | \$137,589.93           | \$28,677.93            | \$198,150.00           |
| Deferred Revenue                      | \$0.00                 | \$0.00                 | -\$63,119.08           |
| Audit Adjustments                     | \$0.00                 | \$0.00                 | -\$705,194.54          |
| <b>TOTAL REVENUE</b>                  | <b>\$1,691,405.85</b>  | <b>\$1,458,401.05</b>  | <b>\$1,854,826.62</b>  |

|  | <b>2023<br/>Budget</b> | <b>2022<br/>Budget</b> | <b>2022<br/>Actual</b> |
|--|------------------------|------------------------|------------------------|
| <b>MANDATORY PROGRAMS</b>                              |                        |                        |                        |
| 1 RISK OF CERTAIN NATURAL HAZARDS (Corporate Services) | \$145,525.31           | \$162,205.25           | \$323,798.77           |
| 2 FLOOD FORECASTING & WARNING                          | \$298,347.99           | \$204,457.99           | \$197,523.43           |
| 3 DROUGHT AND LOW WATER RESPONSE                       | \$16,989.59            | \$14,517.11            | \$13,069.21            |
| 4 ICE MANAGEMENT                                       | \$24,223.56            | \$12,640.39            | \$18,350.09            |
| 5 INFRASTRUCTURE (Dam)                                 | \$24,921.85            | \$26,133.72            | \$20,477.76            |
| 6&7 ACT REVIEWS & PLAN REVIEW                          | \$4,877.68             | \$10,310.51            | \$7,099.06             |
| 8 ADMININSTRATING & ENFORCING THE ACT (Section 28)     | \$45,803.38            | \$43,286.76            | \$42,160.96            |
| 9-11 CONSERVATION AND MANAGEMENT OF LANDS              | \$91,078.73            | \$70,216.51            | \$52,079.23            |
| 12 WATER QUALITY (PGMN & PSMP)                         | \$12,487.14            | \$10,179.59            | \$13,834.69            |
| 13 SOURCE PROTECTION                                   | \$5,947.09             | \$5,481.84             | \$2,026.26             |
| <b>SUB TOTAL: MANDATORY PROGRAMS Expenditures</b>      | <b>\$670,202.32</b>    | <b>\$559,429.67</b>    | <b>\$690,419.46</b>    |
| <b>OTHER PROGRAMS AND SERVICES</b>                     |                        |                        |                        |
| WATERSHED STEWARDSHIP                                  | \$35,597.00            | \$180,077.22           | \$133,104.64           |
| EDUCATION PROGRAMS                                     | \$7,720.00             | \$7,720.00             | \$11,291.74            |
| SPECIAL PROJECTS                                       | \$1,500.00             | \$8,411.00             | \$10,579.04            |
| C.A. DEVELOPMENT PROJECTS                              | \$99,075.00            | \$40,182.00            | \$60,430.70            |
| VEHICLE & EQUIPMENT OPERATIONS                         | \$79,343.00            | \$91,000.00            | \$40,379.89            |
| MAPLE SYRUP PROGRAM                                    | \$83,662.37            | \$4,860.00             | \$3,257.92             |
| SPRINGWATER CONSERVATION AREA                          | \$714,306.16           | \$566,721.16           | \$575,295.91           |
| <b>SUB TOTAL: OTHER PROGRAMS Expenditures</b>          | <b>\$1,021,203.53</b>  | <b>\$898,971.38</b>    | <b>\$834,339.84</b>    |
| To Reserves - Special Projects                         | \$0.00                 | \$0.00                 | \$35,130.95            |
| To Reserves - General                                  | \$0.00                 | \$0.00                 | \$290,552.00           |
| Audit Adjustments                                      | \$0.00                 | \$0.00                 | \$1,470.00             |
| <b>TOTAL EXPENSES</b>                                  | <b>\$1,691,405.85</b>  | <b>\$1,458,401.05</b>  | <b>\$1,851,912.25</b>  |
| <b>NET Profit (Loss)</b>                               | <b>\$0.00</b>          | <b>\$0.00</b>          | <b>\$2,914.37</b>      |

### 2023 FINAL BUDGET REVENUE SOURCES



### EXPENDITURES - 2023 FINAL BUDGET



**CATFISH CREEK CONSERVATION AUTHORITY  
FINAL BUDGET 2023  
REVENUE SOURCES**

| PROGRAM  | 2023 BUDGET TOTALS     | MNRF GRANT          | GENERAL LEVY         | SPECIAL LEVY | OTHER PROVINCIAL GRANTS | EMPLOYMENT GRANTS   | FEDERAL/ INTERNATIONAL GRANTS | DEFERRED REVENUE | RESERVES             | SURPLUS (DEFICIT)  | DONATIONS           | INCOME               |
|--|------------------------|---------------------|----------------------|--------------|-------------------------|---------------------|-------------------------------|------------------|----------------------|--------------------|---------------------|----------------------|
| 1 RISK OF CERTAIN NATURAL HAZARDS (Corporate Services) | \$ 145,525.31          | \$ -                | \$ 52,477.54         |              | \$ -                    |                     |                               |                  | \$ 85,633.40         | \$ 2,914.37        | \$ 1,000.00         | \$ 3,500.00          |
| 2 FLOOD FORECASTING & WARNING                          | \$ 298,347.99          | \$ 41,215.00        | \$ 222,471.54        |              | \$ 25,939.15            |                     |                               |                  |                      |                    |                     | \$ 8,722.30          |
| 3 DROUGHT AND LOW WATER RESPONSE                       | \$ 16,989.59           |                     | \$ 16,989.59         |              |                         |                     |                               |                  |                      |                    |                     |                      |
| 4 ICE MANAGEMENT                                       | \$ 24,223.56           | \$ -                | \$ 24,223.56         |              |                         |                     |                               |                  |                      |                    |                     |                      |
| 5 INFRASTRUCTURE (Dam)                                 | \$ 24,921.85           | \$ -                | \$ 24,109.35         |              | \$ 812.50               |                     |                               |                  |                      |                    |                     |                      |
| 6&7 ACT REVIEWS & PLAN REVIEW                          | \$ 4,877.68            |                     | \$ 4,877.68          |              |                         |                     |                               |                  |                      |                    |                     |                      |
| 8 ADMININSTRATING & ENFORCING THE ACT (Section 28)     | \$ 45,803.38           | \$ -                | \$ 38,303.38         | \$ -         |                         |                     |                               |                  |                      |                    |                     | \$ 7,500.00          |
| 9-11 CONSERVATION AND MANAGEMENT OF LANDS              | \$ 91,078.73           |                     | \$ 10,000.00         |              |                         |                     |                               | \$ 43,823.73     |                      | \$ 24,000.00       |                     | \$ 13,255.00         |
| 12 WATER QUALITY (PGMN & PSMP)                         | \$ 12,487.14           |                     | \$ 12,487.14         |              |                         |                     |                               |                  |                      |                    |                     |                      |
| 13 SOURCE PROTECTION                                   | \$ 5,947.09            |                     |                      |              | \$ 5,947.09             |                     |                               |                  |                      |                    |                     |                      |
| <b>SUB TOTAL: MANDATED PROGRAMS Revenue</b>            | <b>\$ 670,202.32</b>   | <b>\$ 41,215.00</b> | <b>\$ 405,939.78</b> | <b>\$ -</b>  | <b>\$ 32,698.74</b>     | <b>\$ -</b>         | <b>\$ -</b>                   | <b>\$ -</b>      | <b>\$ 129,457.13</b> | <b>\$ 2,914.37</b> | <b>\$ 25,000.00</b> | <b>\$ 32,977.30</b>  |
| WATERSHED STEWARDSHIP                                  | \$ 35,597.00           |                     |                      |              | \$ 15,000.00            |                     | \$ -                          |                  | \$ 11,716.00         |                    | \$ 300.00           | \$ 8,581.00          |
| EDUCATION PROGRAMS                                     | \$ 7,720.00            |                     |                      |              |                         |                     |                               |                  | \$ -                 |                    | \$ 6,500.00         | \$ 1,220.00          |
| SPECIAL PROJECTS                                       | \$ 1,500.00            |                     |                      |              |                         |                     | \$ -                          |                  | \$ 500.00            |                    | \$ 500.00           | \$ 500.00            |
| CAPITAL PROJECTS                                       | \$ 99,075.00           |                     |                      |              |                         |                     | \$ 89,575.00                  | \$ -             | \$ 9,500.00          |                    | \$ -                |                      |
| VEHICLE & EQUIPMENT OPERATIONS                         | \$ 79,343.00           |                     |                      |              |                         |                     |                               |                  | \$ 42,500.00         |                    |                     | \$ 36,843.00         |
| MAPLE SYRUP PROGRAM                                    | \$ 83,662.37           |                     |                      |              |                         |                     | \$ 41,828.00                  |                  | \$ 7,734.37          |                    | \$ 2,000.00         | \$ 32,100.00         |
| SPRINGWATER CONSERVATION AREA                          | \$ 714,306.16          |                     |                      |              |                         | \$ 20,000.00        |                               |                  | \$ 17,493.84         |                    | \$ 2,000.00         | \$ 709,800.00        |
| <b>SUB TOTAL: OTHER PROGRAMS Revenue</b>               | <b>\$ 1,021,203.53</b> | <b>\$ -</b>         | <b>\$ -</b>          | <b>\$ -</b>  | <b>\$ 15,000.00</b>     | <b>\$ 20,000.00</b> | <b>\$ 131,403.00</b>          | <b>\$ -</b>      | <b>\$ 54,456.53</b>  | <b>\$ -</b>        | <b>\$ 11,300.00</b> | <b>\$ 789,044.00</b> |
| <b>TOTALS</b>  | <b>\$ 1,691,405.85</b> | <b>\$ 41,215.00</b> | <b>\$ 405,939.78</b> | <b>\$ -</b>  | <b>\$ 47,698.74</b>     | <b>\$ 20,000.00</b> | <b>\$ 131,403.00</b>          | <b>\$ -</b>      | <b>\$ 183,913.66</b> | <b>\$ 2,914.37</b> | <b>\$ 36,300.00</b> | <b>\$ 822,021.30</b> |

**CATFISH CREEK CONSERVATION AUTHORITY  
2023 MUNICIPAL GENERAL LEVY COMPARISON**

| Municipality                   | CVA Apport. % | 2022 General Levy | 2022 General Levy With New CVA | General Levy Change Due to New CVA | * 2022 Planning Levy | 2022 Total Levy   | Approved General Levy Increase 9% | 2023 Total Levy   |
|--------------------------------|---------------|-------------------|--------------------------------|------------------------------------|----------------------|-------------------|-----------------------------------|-------------------|
| Aylmer, Town of                | 25.8821%      | 97,346.87         | 96,390.59                      | -956.28                            | 850.00               | 97,240.59         | 8,675.15                          | 105,065.74        |
| Central Elgin, Municipality of | 27.7015%      | 101,338.11        | 103,166.43                     | 1,828.32                           | 2,150.00             | 105,316.43        | 9,284.98                          | 112,451.41        |
| Malahide, Township of          | 36.8512%      | 137,263.37        | 137,241.91                     | -21.46                             | 4,550.00             | 141,791.91        | 12,351.77                         | 149,593.68        |
| South-West Oxford, Township of | 3.4569%       | 13,861.53         | 12,874.25                      | -987.28                            | 350.00               | 13,224.25         | 1,158.68                          | 14,032.93         |
| St. Thomas, City of            | 6.1083%       | 22,611.94         | 22,748.64                      | 136.70                             | 350.00               | 23,098.64         | 2,047.38                          | 24,796.02         |
|                                | <b>100%</b>   | <b>372,421.82</b> | <b>372,421.82</b>              | <b>0.00</b>                        | <b>8,250.00</b>      | <b>380,671.82</b> | <b>33,517.96</b>                  | <b>405,939.78</b> |

**Footnotes:**

\* Levies partially support the costs of operating the provincially mandated responsibilities of municipal plan input and review. Operating grants for provincially mandated responsibilities have been flatlined since 2000. The Special Planning Levy is calculated based on past, existing, and anticipated program activity. The municipality has the option of recovering this Special Planning Levy through application fees.

**Data for Calculation of Sliding Scale of Grants and Levy for 2023**

| Municipality                   | % of Municipality in Watershed | Current Value Assessment (CVA) for Municipality | Current Value Assessment (CVA) in Watershed | CVA Based Apportionment Percentage |
|--------------------------------|--------------------------------|---|---|------------------------------------|
| Aylmer, Town of                | 100%                           | 750,588,870.00                                  | 750,588,870.00                              | 25.8821%                           |
| Central Elgin, Municipality of | 40%                            | 2,008,384,350.00                                | 803,353,740.00                              | 27.7015%                           |
| Malahide, Township of          | 82%                            | 1,303,286,034.00                                | 1,068,694,549.00                            | 36.8512%                           |
| South-West Oxford, Township of | 8%                             | 1,253,152,275.00                                | 100,252,182.00                              | 3.4569%                            |
| St. Thomas, City of            | 4%                             | 4,428,568,044.00                                | 177,142,722.00                              | 6.1083%                            |
|                                |                                | <b>9,743,979,573</b>                            | <b>2,900,032,063</b>                        | <b>100.0000%</b>                   |

The apportionment figures are calculated from assessment data provided by the Municipal Property Assessment Corporation (MPAC), and further revised based on the Conservation Authority Levies Regulation (Ontario Regulation 670/00 under the Conservation Authorities Act).

**CATFISH CREEK CONSERVATION AUTHORITY  
FINAL BUDGET 2023  
TRANSFERS TO/FROM RESERVES**

| RESERVE NAME                               | Proposed BALANCE<br>Start Of 2023 | Transfers To/From    | Proposed BALANCE<br>End Of 2023 | Category         |
|--|-----------------------------------|----------------------|---------------------------------|------------------|
| <b>SPECIAL PROJECTS RESERVES:</b>          |                                   |                      |                                 |                  |
| Bradley Creek                              | \$ 5,785.53                       |                      | \$ 5,785.53                     | n/a              |
| Commemorative Forest                       | \$ 3,451.49                       | -\$ 2,000.00         | \$ 1,451.49                     | n/a              |
| ACCA                                       | \$ 32,335.00                      | -\$ 10,000.00        | \$ 22,335.00                    | C.A. Lands       |
| Johnson Tract                              | \$ 3,088.50                       |                      | \$ 3,088.50                     | n/a              |
| Environmental Education (General)          | \$ 19,660.36                      | \$ -                 | \$ 19,660.36                    | n/a              |
| Environmental Education (ELP)              | \$ 560.82                         | \$ -                 | \$ 560.82                       | n/a              |
| Special Projects Support                   | \$ 7,858.29                       |                      | \$ 7,858.29                     | n/a              |
| Art Trail                                  | \$ 8,310.00                       |                      | \$ 8,310.00                     | n/a              |
| Path of Honour                             | \$ 20,872.98                      | -\$ 500.00           | \$ 20,372.98                    | Special Projects |
| YNHA                                       | \$ 25,779.83                      | -\$ 10,000.00        | \$ 15,779.83                    | C.A. Lands       |
| Springwater Forest                         | \$ 123,426.79                     | -\$ 23,823.73        | \$ 99,603.06                    | C.A. Lands       |
| <b>SUB-TOTAL SPECIAL PROJECTS RESERVES</b> | <b>\$ 251,129.59</b>              | <b>-\$ 46,323.73</b> | <b>\$ 204,805.86</b>            |                  |

| <b>GENERAL RESERVES:</b>          |                      |                       |                      |                       | Minimum Balance |
|-----------------------------------|----------------------|-----------------------|----------------------|-----------------------|-----------------|
| Working Capital                   |                      | -\$ 85,633.40         |                      | Corporate Services    |                 |
|                                   |                      | -\$ 9,716.00          |                      | Watershed Stewardship |                 |
|                                   |                      | \$ 17,493.84          |                      | SPW C.A. Operations   |                 |
|                                   | \$ 269,615.89        | -\$ 77,855.56         | \$ 191,760.33        |                       | \$253,710.88    |
| Capital Acquisition               |                      | -\$ 42,500.00         |                      | Tractor Purchase      |                 |
|                                   |                      |                       |                      | SPW C.A. Operations   |                 |
|                                   | \$ 109,070.17        | -\$ 42,500.00         | \$ 66,570.17         |                       | \$60,000.00     |
| Land Acquisition                  | \$ 85,757.35         |                       | \$ 85,757.35         |                       |                 |
| SPW C.A. Development              |                      | -\$ 9,500.00          |                      | SPW CA Dev. Projects  |                 |
|                                   |                      | -\$ 7,734.37          |                      | Maple Syrup           |                 |
|                                   |                      | \$ -                  |                      | SPW C.A. Operations   |                 |
|                                   | \$ 197,849.18        | -\$ 17,234.37         | \$ 180,614.81        |                       | \$75,000.00     |
| <b>SUB-TOTAL GENERAL RESERVES</b> | <b>\$ 662,292.59</b> | <b>-\$ 137,589.93</b> | <b>\$ 524,702.66</b> |                       |                 |
| <b>TOTALS</b>                     | <b>\$ 913,422.18</b> | <b>-\$ 183,913.66</b> | <b>\$ 729,508.52</b> |                       |                 |

**CATFISH CREEK CONSERVATION AUTHORITY**  
**FINAL BUDGET 2023**  
last modified March 1, 2023

| Code  | Budget<br>Subtotals | Budget 2023          | Budget<br>Subtotals | Budget 2022          | Actual 2022          |
|---|---------------------|----------------------|---------------------|----------------------|----------------------|
| <b>1 RISK OF CERTAIN NATURAL HAZARDS (Corporate Services)</b> |                     |                      |                     |                      |                      |
| <b>Administration</b>   |                     |                      |                     |                      |                      |
| Wages & Benefits  |                     | \$ 48,762.08         |                     | \$ 90,761.20         | \$ 254,021.38        |
| TRAVEL EXPENSES & ALLOWANCES                                  |                     | \$ 6,800.00          |                     | \$ 8,150.00          |                      |
| - FA Mtgs 9x5x\$50.00   | \$ 2,250.00         |                      | \$ 2,250.00         |                      | \$ 2,250.00          |
| - P/F Mtgs 2x5x\$20.00  | \$ 350.00           |                      | \$ 350.00           |                      | \$ 500.00            |
| - LMC Mtgs 2x5x\$50.00  | \$ 500.00           |                      | \$ 500.00           |                      | \$ 450.00            |
| - Interview Committee 2x2x\$50.00                             | \$ 200.00           |                      | \$ 200.00           |                      | \$ -                 |
| - Special Meetings 2x5x\$50.00                                | \$ 500.00           |                      | \$ 500.00           |                      | \$ 50.00             |
| - MOECP Ag Rep Compensation                                   | \$ -                |                      | \$ 1,350.00         |                      | \$ -                 |
| - Members Mileage   | \$ 1,000.00         |                      | \$ 1,000.00         |                      | \$ 612.90            |
| - Chair's Honorarium  | \$ 1,000.00         |                      | \$ 1,000.00         |                      | \$ -                 |
| - Meeting Expenses  | \$ 1,000.00         |                      | \$ 1,000.00         |                      | \$ 580.00            |
| Staff Mileage & Expenses                                      |                     | \$ 600.00            |                     | \$ 600.00            | \$ 154.39            |
| Office Equipment Purchase                                     |                     | \$ 1,000.00          |                     | \$ 1,000.00          | \$ 2,555.69          |
| Office Equipment Rental:                                      |                     | \$ 2,400.00          |                     | \$ 655.40            |                      |
| - postage meter   | \$ 600.00           |                      | \$ 150.00           |                      | \$ 622.22            |
| - photocopier   | \$ 1,800.00         |                      | \$ 505.40           |                      | \$ 2,527.04          |
| Maintenance of Office Equip:                                  |                     | \$ 2,700.00          |                     | \$ 996.00            |                      |
| - photocopier   | \$ 1,300.00         |                      | \$ 296.00           |                      | \$ 1,355.55          |
| - postage meter   | \$ 400.00           |                      | \$ 100.00           |                      | \$ -                 |
| - computer & network support                                  | \$ 1,000.00         |                      | \$ 600.00           |                      | \$ 2,044.47          |
| Vehicle/Equipment Rental                                      |                     | \$ 500.00            |                     | \$ 500.00            | \$ 246.86            |
| Uniforms  |                     | \$ 300.00            |                     | \$ 150.00            | \$ 330.50            |
| Postage   |                     | \$ 1,000.00          |                     | \$ 1,100.00          | \$ 500.00            |
| Stationery & Office Supplies                                  |                     | \$ 2,500.00          |                     | \$ 2,500.00          | \$ 2,739.69          |
| General Printing  |                     | \$ 500.00            |                     | \$ 500.00            | \$ 91.57             |
| Internet Services   |                     | \$ 2,280.00          |                     |                      | \$ 350.35            |
| Telephone   |                     | \$ 2,150.00          |                     | \$ 2,700.00          | \$ 2,139.18          |
| Heat (Hot Water Heater Rental)                                |                     | \$ 200.00            |                     | \$ 130.00            | \$ 184.71            |
| Office Maintenance:   |                     | \$ 1,000.00          |                     | \$ 3,276.35          | \$ 274.75            |
| Audit Appeal Fees   |                     | \$ 15,000.00         |                     | \$ -                 | \$ -                 |
| Legal Fees  |                     | \$ 5,000.00          |                     | \$ 750.00            | \$ 1,755.00          |
| General Expenses  |                     | \$ 3,000.00          |                     | \$ 3,000.00          | \$ 2,288.05          |
| Insurance   |                     | \$ 10,433.38         |                     | \$ 7,977.00          | \$ 8,694.42          |
| Bank Charges  |                     | \$ 1,200.00          |                     | \$ 500.00            | \$ 1,246.00          |
| Audit Fees  |                     | \$ 9,900.00          |                     | \$ 9,170.00          | \$ 9,412.80          |
| Conservation Ontario Levy                                     |                     | \$ 19,186.00         |                     | \$ 19,400.00         | \$ 19,367.00         |
|   |                     | \$ 136,411.46        |                     | \$ 153,815.95        | \$ 317,344.52        |
| <b>Communications:</b>  |                     |                      |                     |                      |                      |
| Training  |                     | \$ 500.00            |                     | \$ -                 |                      |
| Mobile Phone  |                     | \$ 975.00            |                     | \$ 600.00            | \$ 962.37            |
| Meeting Expenses  |                     | \$ 2,000.00          |                     | \$ 650.00            | \$ 1,959.72          |
| Annual Report   |                     | \$ 2,200.00          |                     | \$ 1,200.00          | \$ 2,192.93          |
| Materials & Supplies  |                     | \$ 1,100.00          |                     | \$ 1,300.00          | \$ 519.21            |
|   |                     | \$ 6,775.00          |                     | \$ 3,750.00          | \$ 5,634.23          |
| <b>GIS:</b>   |                     |                      |                     |                      |                      |
| - ESRI Annual Enterprise License Agreement                    |                     | \$ 800.00            |                     | \$ 2,836.40          | \$ 787.25            |
| - Training  |                     | \$ 1,000.00          |                     | \$ 1,125.00          | \$ -                 |
| - Miscellaneous & Supplies                                    |                     | \$ 538.85            |                     | \$ 677.90            | \$ 32.77             |
|   |                     | \$ 2,338.85          |                     | \$ 4,639.30          | \$ 820.02            |
|   |                     | <b>\$ 145,525.31</b> |                     | <b>\$ 162,205.25</b> | <b>\$ 323,798.77</b> |

**CATFISH CREEK CONSERVATION AUTHORITY**  
**FINAL BUDGET 2023**  
last modified March 1, 2023

|   | Code  | Budget Subtotals | Budget 2023          | Budget Subtotals | Budget 2022          | Actual 2022          |
|---|-------|------------------|----------------------|------------------|----------------------|----------------------|
| <b>REVENUE</b>                                    |       |                  |                      |                  |                      |                      |
| Grants: Provincial                                | 40100 |                  | \$ -                 |                  | \$ -                 | \$ -                 |
| Municipal General Levy                            | 41000 |                  | \$ 52,477.54         |                  | \$ 110,474.75        | \$ 128,897.03        |
| Grants: Other Provincial                          | 40500 |                  | \$ -                 |                  | \$ 1,350.00          | \$ -                 |
| Revenue: Sundry Income                            | 48500 |                  | \$ 500.00            |                  | \$ -                 |                      |
| Revenue: Interest Income                          | 46750 |                  | \$ 3,000.00          |                  | \$ 3,000.00          | \$ 17,215.15         |
| Revenue: Amortize Deferred Revenue                |       |                  | \$ -                 |                  | \$ -                 | \$ 1,470.00          |
| Donations (Annual Report)                         | 43250 |                  | \$ 1,000.00          |                  | \$ 1,000.00          | \$ 1,000.00          |
| Reserve - Working Capital                         | 31500 |                  | \$ 85,633.40         |                  | \$ 37,713.77         | \$ 169,250.00        |
| Previous Year Surplus (Deficit)                   | 49550 |                  | \$ 2,914.37          |                  | \$ 8,666.73          | \$ 8,666.73          |
|   |       |                  | <b>\$ 145,525.31</b> |                  | <b>\$ 162,205.25</b> | <b>\$ 326,498.91</b> |
| <b>2 FLOOD FORECASTING &amp; WARNING</b>          |       |                  |                      |                  |                      |                      |
| Wages & Benefits                                  |       |                  | \$ 199,837.39        |                  | \$ 165,875.59        | \$ 162,423.76        |
| Data Collection (Operation/Maintenance of Gauges) |       |                  | \$ 4,000.00          |                  | \$ 4,700.00          | \$ 3,951.42          |
| Flood Forecasting                                 |       |                  | \$ 1,500.00          |                  | \$ 500.00            | \$ 1,345.35          |
| COMMUNICATIONS:                                   |       |                  | \$ 3,300.00          |                  | \$ 5,400.00          |                      |
| - Equipment Purchase                              |       | \$ 500.00        |                      | \$ 2,000.00      |                      | \$ -                 |
| - Industry Canada (mobile radio license)          |       | \$ 200.00        |                      | \$ 200.00        |                      | \$ -                 |
| - Maintenance of radio equipment                  |       | \$ 100.00        |                      | \$ 100.00        |                      | \$ -                 |
| - computer & network support                      |       | \$ -             |                      | \$ 800.00        |                      | \$ -                 |
| - Cell Phone                                      |       | \$ 2,500.00      |                      | \$ 2,300.00      |                      | \$ 1,116.95          |
| OPERATIONS CENTRE:                                |       |                  | \$ 13,372.00         |                  | \$ 12,015.40         |                      |
| - Heat & Hydro                                    |       | \$ 7,000.00      |                      | \$ 5,300.00      |                      | \$ 6,865.24          |
| - Insurance                                       |       | \$ 1,272.00      |                      | \$ 1,029.00      |                      | \$ 1,060.34          |
| - Taxes on Operation Centre                       |       | \$ 3,600.00      |                      | \$ 3,117.00      |                      | \$ 3,185.59          |
| - Security System                                 |       | \$ 500.00        |                      | \$ 936.40        |                      | \$ 316.88            |
| - Maintenance                                     |       | \$ 1,000.00      |                      | \$ 1,633.00      |                      | \$ 939.31            |
| Response To Flood                                 |       |                  | \$ 500.00            |                  | \$ 500.00            |                      |
| Precipitation Gauge                               |       |                  | \$ 8,722.30          |                  | \$ -                 | \$ -                 |
| Floodplain Mapping for Port Bruce                 |       |                  | \$ 51,878.30         |                  |                      |                      |
| FLOOD CONTROL SYSTEMS                             |       |                  | \$ 14,738.00         |                  | \$ 14,467.00         |                      |
| - Insurance                                       |       | \$ 14,638.00     |                      | \$ 11,067.00     |                      | \$ 12,198.63         |
| - Telephone/Fax/Internet                          |       | \$ 100.00        |                      | \$ 3,400.00      |                      | \$ 3,419.80          |
| Vehicle & Equipment Rental                        |       |                  | \$ 500.00            |                  | \$ 1,000.00          | \$ 700.16            |
|   |       |                  | <b>\$ 298,347.99</b> |                  | <b>\$ 204,457.99</b> | <b>\$ 197,523.43</b> |
| Grants: Provincial                                | 40100 |                  | \$ 41,215.00         |                  | \$ 41,215.00         | \$ 41,215.00         |
| Municipal General Levy                            | 41000 |                  | \$ 222,471.54        |                  | \$ 163,242.99        | \$ 156,206.67        |
| Prepaid Revenue                                   |       |                  | \$ 8,722.30          |                  | \$ -                 | \$ -                 |
| Grants: Other Provincial (Floodplain Mapping)     | 25400 |                  | \$ 25,939.15         |                  | \$ -                 |                      |
|   |       |                  | <b>\$ 298,347.99</b> |                  | <b>\$ 204,457.99</b> | <b>\$ 197,421.67</b> |
| <b>3 DROUGHT AND LOW WATER RESPONSE</b>           |       |                  |                      |                  |                      |                      |
| Wages & Benefits                                  |       |                  | \$ 15,989.59         |                  | \$ 13,517.11         | \$ 13,069.21         |
| - Miscellaneous & Supplies                        |       |                  | \$ 500.00            |                  | \$ 500.00            |                      |
| - Vehicle/Equipment Rental                        |       |                  | \$ 500.00            |                  | \$ 500.00            |                      |
|   |       |                  | <b>\$ 16,989.59</b>  |                  | <b>\$ 14,517.11</b>  | <b>\$ 13,069.21</b>  |
| <b>REVENUE</b>                                    |       |                  |                      |                  |                      |                      |
| Municipal General Levy                            | 41000 |                  | \$ 16,989.59         |                  | \$ 14,517.11         | \$ 13,069.21         |
|   |       |                  | <b>\$ 16,989.59</b>  |                  | <b>\$ 14,517.11</b>  | <b>\$ 13,069.21</b>  |



**CATFISH CREEK CONSERVATION AUTHORITY**  
**FINAL BUDGET 2023**  
last modified March 1, 2023

|  |  | Budget       |                     | Budget       |                     | Actual 2022         |
|--|--|--------------|---------------------|--------------|---------------------|---------------------|
| Code   |  | Subtotals    | Budget 2023         | Subtotals    | Budget 2022         |                     |
| <b>4 ICE MANAGEMENT</b>  |  |              |                     |              |                     |                     |
| Wages & Benefits   |  |              | \$ 23,723.56        |              | \$ 12,240.39        | \$ 17,437.28        |
| EXPENSES:  |  |              | \$ 500.00           |              | \$ 400.00           |                     |
| - Ice Breaking   |  | \$ -         |                     | \$ -         |                     |                     |
| - Miscellaneous & Supplies   |  | \$ 100.00    |                     | \$ 100.00    |                     | \$ 210.80           |
| - Vehicle/Equipment Rental   |  | \$ 400.00    |                     | \$ 300.00    |                     | \$ 702.01           |
|  |  |              | <b>\$ 24,223.56</b> |              | <b>\$ 12,640.39</b> | <b>\$ 18,350.09</b> |
| Grants: Provincial 40100   |  | \$ -         |                     | \$ -         |                     |                     |
| Municipal General Levy 41000   |  | \$ 24,223.56 |                     | \$ -         |                     |                     |
| Special Benefiting Levy 41200  |  | \$ -         |                     | \$ 12,640.39 |                     | \$ 18,350.09        |
|  |  |              | <b>\$ 24,223.56</b> |              | <b>\$ 12,640.39</b> | <b>\$ 18,350.09</b> |
| <b>5 INFRASTRUCTURE (Dam)</b>  |  |              |                     |              |                     |                     |
| Wages & Benefits   |  |              | \$ 19,226.85        |              | \$ 15,521.72        | \$ 11,160.86        |
| Vehicle & Equipment Rentals  |  |              | \$ 250.00           |              | \$ 250.00           |                     |
| Routine/Minor Maintenance  |  |              | \$ 500.00           |              | \$ 550.00           | \$ 529.15           |
| Routine/Minor Maintenance : Insurance  |  |              | \$ 2,545.00         |              |                     | \$ 2,120.69         |
| Preventative Maintenance   |  |              | \$ 500.00           |              | \$ 1,200.00         | \$ 25.50            |
| WECI Dam Repairs   |  |              | \$ -                |              | \$ 6,500.00         | \$ 6,614.40         |
| Operation of Flood Control Structures (insurance&taxes)                                    |  |              | \$ 1,900.00         |              | \$ 2,112.00         | \$ 27.16            |
|  |  |              | <b>\$ 24,921.85</b> |              | <b>\$ 26,133.72</b> | <b>\$ 20,477.76</b> |
| Grants: Provincial 40100   |  | \$ -         |                     |              |                     | \$ -                |
| Grants: Other Provincial WECI 40500  |  | \$ 812.50    |                     | \$ 3,250.00  |                     | \$ 2,437.50         |
| Municipal General Levy 41000   |  | \$ 24,109.35 |                     | \$ 22,883.72 |                     | \$ 18,040.26        |
|  |  |              | <b>\$ 24,921.85</b> |              | <b>\$ 26,133.72</b> | <b>\$ 20,477.76</b> |
| <b>6&amp;7 ACT REVIEWS (Aggregate/Draining/Environmental Assessment) &amp; PLAN REVIEW</b> |  |              |                     |              |                     |                     |
| Wages & Benefits   |  |              | \$ 4,377.68         |              | \$ 9,810.51         | \$ 7,099.06         |
| Miscellaneous Expenses   |  |              | \$ 500.00           |              | \$ 500.00           |                     |
|  |  |              | <b>\$ 4,877.68</b>  |              | <b>\$ 10,310.51</b> | <b>\$ 7,099.06</b>  |
| <b>REVENUE</b>   |  |              |                     |              |                     |                     |
| Grants: Provincial 40100   |  | \$ -         |                     | \$ -         |                     | \$ -                |
| Municipal General Levy 41000   |  | \$ 4,877.68  |                     | \$ 10,310.51 |                     | \$ 7,099.06         |
|  |  |              | <b>\$ 4,877.68</b>  |              | <b>\$ 10,310.51</b> | <b>\$ 7,099.06</b>  |
| <b>8 ADMININSTRATING &amp; ENFORCING THE ACT (Section 28)</b>                              |  |              |                     |              |                     |                     |
| Wages & Benefits   |  |              | \$ 37,466.38        |              | \$ 34,913.36        | \$ 35,492.42        |
| EXPENSES:  |  |              | \$ 8,337.00         |              | \$ 8,373.40         |                     |
| - Miscellaneous & Supplies   |  | \$ 500.00    |                     | \$ 500.00    |                     | \$ 6,027.15         |
| - Equipment Purchase   |  | \$ 1,000.00  |                     | \$ 1,000.00  |                     |                     |
| - Office Equipment Rental and Maintenance  |  | \$ 1,100.00  |                     | \$ 936.40    |                     |                     |
| - Uniforms   |  | \$ 100.00    |                     | \$ 100.00    |                     |                     |
| - Vehicle & Equipment Rental   |  | \$ 750.00    |                     | \$ 1,800.00  |                     | \$ 641.39           |
| - Telephone/Fax/Internet   |  | \$ 850.00    |                     | \$ 850.00    |                     |                     |
| - computer & network support   |  | \$ 450.00    |                     | \$ 450.00    |                     |                     |
| - Insurance  |  | \$ 3,587.00  |                     | \$ 2,737.00  |                     |                     |
| - Legal Fees   |  | \$ -         |                     | \$ 350.00    |                     |                     |
|  |  |              | <b>\$ 45,803.38</b> |              | <b>\$ 43,286.76</b> | <b>\$ 42,160.96</b> |
| <b>REVENUE</b>   |  |              |                     |              |                     |                     |
| Grants: Provincial 40100   |  | \$ -         |                     | \$ -         |                     | \$ -                |
| Municipal General Levy 41000   |  | \$ 38,303.38 |                     | \$ 30,813.15 |                     | \$ 26,326.87        |
| Special Benefiting Levy (Plan Review) 41200  |  | \$ -         |                     | \$ 8,250.00  |                     | \$ 8,250.00         |
| Revenue: Legal Inquiries/Permit Applications 47000   |  | \$ 7,500.00  |                     | \$ 4,223.61  |                     | \$ 7,584.09         |
|  |  |              | <b>\$ 45,803.38</b> |              | <b>\$ 43,286.76</b> | <b>\$ 42,160.96</b> |

**CATFISH CREEK CONSERVATION AUTHORITY**

**FINAL BUDGET 2023**

last modified March 1, 2023

|   | Code  | Budget Subtotals | Budget 2023          | Budget Subtotals     | Budget 2022          | Actual 2022          |
|---|-------|------------------|----------------------|----------------------|----------------------|----------------------|
| <b>9-11 CONSERVATION AND MANAGEMENT OF LANDS</b>      |       |                  |                      |                      |                      |                      |
| Wages & Benefits                                      |       |                  | \$ 70,780.73         | \$ 58,064.51         | \$ 36,808.69         | \$ 36,808.69         |
| General Maintenance                                   |       |                  | \$ 2,000.00          | \$ 2,000.00          | \$ 3,319.29          | \$ 3,319.29          |
| Archie Coulter Conservation Area                      |       |                  | \$ 3,000.00          | \$ -                 | \$ -                 | \$ -                 |
| Springwater Forest Trails Expenses                    |       |                  | \$ 6,500.00          | \$ 2,000.00          | \$ 5,068.30          | \$ 5,068.30          |
| Springwater Forest Hazard Tree Removal                |       |                  | \$ 3,000.00          | \$ 5,000.00          | \$ -                 | \$ -                 |
| Yarmouth Natural Heritage Area                        |       |                  | \$ 2,000.00          | \$ -                 | \$ -                 | \$ -                 |
| Other CAs Special Projects                            |       |                  | \$ -                 | \$ -                 | \$ 3,561.60          | \$ 3,561.60          |
| Taxes - Local Areas                                   |       |                  | \$ 150.00            | \$ 150.00            | \$ 151.76            | \$ 151.76            |
| Taxes - on CAs  |       |                  | \$ 56.00             | \$ 56.00             | \$ 56.77             | \$ 56.77             |
| Taxes - Agreement Forests                             |       |                  | \$ 1,033.00          | \$ 1,033.00          | \$ 980.20            | \$ 980.20            |
| Insurance   |       |                  | \$ 2,559.00          | \$ 1,913.00          | \$ 2,132.62          | \$ 2,132.62          |
|   |       |                  | <b>\$ 91,078.73</b>  | <b>\$ 70,216.51</b>  | <b>\$ 52,079.23</b>  | <b>\$ 52,079.23</b>  |
| <b>REVENUE</b>  |       |                  |                      |                      |                      |                      |
| Municipal General Levy                                | 41000 |                  | \$ 10,000.00         | \$ 10,000.00         | \$ 10,000.00         | \$ 10,000.00         |
| Reserve - Spw Forest                                  | 32250 |                  | \$ 23,823.73         | \$ 10,000.00         | \$ 5,500.00          | \$ 5,500.00          |
| Reserve - ACCA  | 32300 |                  | \$ 10,000.00         | \$ 5,000.00          | \$ -                 | \$ -                 |
| Reserve - YNHA  | 34250 |                  | \$ 10,000.00         | \$ 4,649.51          | \$ -                 | \$ -                 |
| Donations SPW Forest                                  | 43250 |                  | \$ 20,000.00         | \$ 23,000.00         | \$ 19,919.69         | \$ 19,919.69         |
| Donations ACCA  | 43250 |                  | \$ 2,000.00          | \$ 2,500.00          | \$ 1,728.75          | \$ 1,728.75          |
| Donations YNHA  | 43250 |                  | \$ 2,000.00          | \$ 2,000.00          | \$ 2,017.80          | \$ 2,017.80          |
| Donations of Conservation Land                        | 43250 |                  | \$ -                 | \$ -                 | \$ 750,000.00        | \$ 750,000.00        |
| CA Development Projects Adjustment                    |       |                  | \$ -                 | \$ -                 | \$ -750,000.00       | \$ -750,000.00       |
| Revenue: Sale of Logs From SPW Forest                 | 47800 |                  | \$ -                 | \$ -                 | \$ -                 | \$ -                 |
| Revenue: Other CA's (Land Use Agreement - TVDSB)      | 48600 |                  | \$ 12,755.00         | \$ 12,567.00         | \$ 12,567.00         | \$ 12,567.00         |
| Revenue: Equestrian Permits                           | 48700 |                  | \$ 500.00            | \$ 500.00            | \$ 318.59            | \$ 318.59            |
|   |       |                  | <b>\$ 91,078.73</b>  | <b>\$ 70,216.51</b>  | <b>\$ 52,051.83</b>  | <b>\$ 52,051.83</b>  |
| <b>12 WATER QUALITY (PGMN &amp; PSMP)</b>             |       |                  |                      |                      |                      |                      |
| Wages & Benefits                                      |       |                  | \$ 11,487.14         | \$ 9,179.59          | \$ 12,556.79         | \$ 12,556.79         |
| - Miscellaneous & Supplies                            |       |                  | \$ 500.00            | \$ 500.00            | \$ 1,094.00          | \$ 1,094.00          |
| - Vehicle/Equipment Rental                            |       |                  | \$ 500.00            | \$ 500.00            | \$ 183.90            | \$ 183.90            |
|   |       |                  | <b>\$ 12,487.14</b>  | <b>\$ 10,179.59</b>  | <b>\$ 13,834.69</b>  | <b>\$ 13,834.69</b>  |
| <b>REVENUE</b>  |       |                  |                      |                      |                      |                      |
| Municipal General Levy                                | 41000 |                  | \$ 12,487.14         | \$ 10,179.59         | \$ 12,782.72         | \$ 12,782.72         |
| Grants: Other Provincial                              | 40500 |                  | \$ -                 | \$ -                 | \$ 1,051.97          | \$ 1,051.97          |
|   |       |                  | <b>\$ 12,487.14</b>  | <b>\$ 10,179.59</b>  | <b>\$ 13,834.69</b>  | <b>\$ 13,834.69</b>  |
| <b>13 SOURCE PROTECTION</b>                           |       |                  |                      |                      |                      |                      |
| Wages & Benefits                                      |       |                  | \$ 5,947.09          | \$ 5,481.84          | \$ 1,946.26          | \$ 1,946.26          |
| SPA Meetings  |       |                  | \$ -                 | \$ -                 | \$ 80.00             | \$ 80.00             |
|   |       |                  | <b>\$ 5,947.09</b>   | <b>\$ 5,481.84</b>   | <b>\$ 2,026.26</b>   | <b>\$ 2,026.26</b>   |
| <b>REVENUE</b>  |       |                  |                      |                      |                      |                      |
| Grants: Other Provincial (Source Protection Planning) | 40500 |                  | \$ 5,947.09          | \$ 5,481.84          | \$ 2,027.48          | \$ 2,027.48          |
|   |       |                  | <b>\$ 5,947.09</b>   | <b>\$ 5,481.84</b>   | <b>\$ 2,027.48</b>   | <b>\$ 2,027.48</b>   |
| <b>SUB TOTAL: MANDATED PROGRAMS Expenditures</b>      |       |                  | <b>\$ 670,202.32</b> | <b>\$ 559,429.67</b> | <b>\$ 690,419.46</b> | <b>\$ 690,419.46</b> |
| <b>SUB TOTAL: MANDATED PROGRAMS Revenue</b>           |       |                  | <b>\$ 670,202.32</b> | <b>\$ 559,429.67</b> | <b>\$ 692,991.66</b> | <b>\$ 692,991.66</b> |

**CATFISH CREEK CONSERVATION AUTHORITY**  
**FINAL BUDGET 2023**  
last modified March 1, 2023

| Code   | Budget<br>Subtotals | Budget 2023         | Budget<br>Subtotals  | Budget 2022          | Actual 2022 |
|--|---------------------|---------------------|----------------------|----------------------|-------------|
| <b>OTHER PROGRAMS AND SERVICES</b>                   |                     |                     |                      |                      |             |
| <b>WATERSHED STEWARDSHIP</b>                         |                     |                     |                      |                      |             |
| Wages & Benefits                                     |                     | \$ 9,557.00         | \$ 6,118.15          | \$ 9,143.65          |             |
| Seasonal Staff wages and benefits                    |                     | \$ -                | \$ 4,009.50          | \$ -                 |             |
| Tree Planting: Operating Expenses                    |                     | \$ 500.00           | \$ 500.00            | \$ 218.96            |             |
| Tree Planting: telephone/fax/internet                |                     |                     |                      | \$ 360.55            |             |
| Vehicle & Equipment Charges - Tree Planting          |                     | \$ 700.00           | \$ 536.78            | \$ 1,585.67          |             |
| Nursery Stock (Forest Ontario program)               |                     | \$ 15,000.00        | \$ 15,510.00         | \$ 14,294.30         |             |
| Nursery Stock (private landowners)                   |                     | \$ -                | \$ 498.00            |                      |             |
| Malahide Roadside Trees Program                      |                     | \$ 700.00           | \$ 700.00            | \$ 663.72            |             |
| Commemorative Forest                                 |                     | \$ 300.00           | \$ 300.00            |                      |             |
| Woodlot Management Expenses                          |                     | \$ 750.00           | \$ -                 | \$ 125.00            |             |
| NSCSI Project  |                     | \$ -                | \$ 121,432.79        |                      |             |
| Private Landowner Grants                             |                     | \$ 7,000.00         | \$ 30,472.00         | \$ 105,955.83        |             |
| Vehicle & Equipment Charges - Watershed Stewardship  |                     | \$ 500.00           | \$ -                 | \$ 426.10            |             |
| Miscellaneous  |                     | \$ -                | \$ -                 | \$ -                 |             |
| COA  |                     | \$ -                | \$ -                 | \$ -                 |             |
| Contract Services                                    |                     | \$ 590.00           | \$ -                 | \$ 330.86            |             |
|  |                     | <b>\$ 35,597.00</b> | <b>\$ 180,077.22</b> | <b>\$ 133,104.64</b> |             |
| <b>REVENUE</b>                                       |                     |                     |                      |                      |             |
| Grants: Other Provincial (Forests Ontario)           | 40500               | \$ 15,000.00        | \$ 20,240.00         | \$ 17,279.75         |             |
| Grants: Other Provincial - COA                       | 40500               | \$ -                | \$ -                 | \$ 2,000.00          |             |
| Grants: Other Provincial - Elgin Clean Water Program | 40500               | \$ -                | \$ -                 | \$ -                 |             |
| Grants: Other Provincial - HSP                       | 40500               | \$ -                | \$ 10,472.00         | \$ 10,472.00         |             |
| Grants: Federal (NSCSI)                              | 40600               | \$ -                | \$ 121,432.79        | \$ 156,280.08        |             |
| Donations (Commemorative Forest)                     | 43250               | \$ 300.00           | \$ 300.00            | \$ 510.00            |             |
| Revenue: Contract Services                           | 48800               | \$ 831.00           | \$ 831.00            | \$ 490.54            |             |
| Revenue: Ducks Unlimited Canada                      | 48300               | \$ 7,000.00         | \$ 20,000.00         | \$ 20,000.00         |             |
| Revenue: Elgin Stewardship Council                   | 48300               | \$ -                | \$ -                 | \$ -                 |             |
| Revenue: Landowners                                  | 47500               | \$ -                | \$ 708.00            | \$ 2,361.46          |             |
| Revenue: Municipalities                              | 47500               | \$ 750.00           | \$ 750.00            | \$ 738.72            |             |
| Revenue: Forest Management Plan Approval Fees        | 47750               | \$ -                | \$ -                 | \$ -                 |             |
| Prepaid Revenue Long-Term Projects: ERCA (HSP)       | 40600               | \$ -                | \$ -                 | \$ -                 |             |
| Reserve - Commemorative Forest                       | 31650               | \$ 2,000.00         | \$ -                 |                      |             |
| Reserve - Working Capital                            | 31500               | \$ 9,716.00         | \$ -                 |                      |             |
| Reserve - CA Development (general)                   | 32500               | \$ -                | \$ -                 | \$ 20,000.00         |             |
| Reserve - Recycling Initiative                       | 31550               | \$ -                | \$ 3,524.43          | \$ 3,524.43          |             |
| Reserve - YNHA                                       | 34250               | \$ -                | \$ -                 |                      |             |
|  |                     | <b>\$ 35,597.00</b> | <b>\$ 178,258.22</b> | <b>\$ 233,656.98</b> |             |

**CATFISH CREEK CONSERVATION AUTHORITY**  
**FINAL BUDGET 2023**  
last modified March 1, 2023

| Code  | Budget<br>Subtotals | Budget 2023         | Budget<br>Subtotals | Budget 2022         | Actual 2022          |
|---|---------------------|---------------------|---------------------|---------------------|----------------------|
| <b>SPECIAL PROJECTS</b>   |                     |                     |                     |                     |                      |
| OPC Path of Honour  |                     | \$ 1,000.00         |                     | \$ 1,000.00         | \$ 4,499.03          |
| Contract Services   |                     | \$ -                |                     | \$ 590.00           |                      |
| UnSmoke CleanUp Project   |                     | \$ -                |                     | \$ -                |                      |
| Recycling Initiative  |                     | \$ -                |                     | \$ -                |                      |
| TD Warbler Rehabilitation Project                                 |                     | \$ -                |                     | \$ 6,080.00         | \$ 6,080.01          |
| Miscellaneous   |                     | \$ 500.00           |                     | \$ 741.00           |                      |
|   |                     | <b>\$ 1,500.00</b>  |                     | <b>\$ 8,411.00</b>  | <b>\$ 10,579.04</b>  |
| <b>REVENUE</b>  |                     |                     |                     |                     |                      |
| Grants: Federal (prepaid revenue - long term projects) 25400      |                     |                     |                     |                     |                      |
| Revenue: OPC Administration 48400                                 |                     | \$ 500.00           |                     | \$ 500.00           | \$ 1,200.00          |
| Donations - OPC Path of Honour 43250                              |                     | \$ 500.00           |                     | \$ 500.00           | \$ 2,500.00          |
| Donations TD Friends of the Environment 43250                     |                     | \$ -                |                     | \$ 6,080.00         | \$ 6,080.00          |
| Donations - Special Projects 43250                                |                     | \$ -                |                     | \$ -                | \$ 4,581.70          |
| Reserve - OPC Path of Honour 34300                                |                     | \$ 500.00           |                     | \$ 500.00           | \$ 800.00            |
| Reserve - Recycling Initiative 31550                              |                     | \$ -                |                     | \$ -                |                      |
| Reserve - Working Capital 31500                                   |                     | \$ -                |                     | \$ -                |                      |
|   |                     | <b>\$ 1,500.00</b>  |                     | <b>\$ 7,580.00</b>  | <b>\$ 15,161.70</b>  |
| <b>CAPITAL DEVELOPMENT PROJECTS</b>                               |                     |                     |                     |                     |                      |
| Springwater CA (White's Mill fence)                               |                     | \$ -                |                     | \$ -                |                      |
| Springwater CA (East Campground Hydro update)                     |                     | \$ -                |                     | \$ -                | \$ 20,000.00         |
| Springwater CA (schoolhouse improvements)                         |                     | \$ -                |                     | \$ 1,000.00         | -\$ 1,000.00         |
| Springwater CA (12 picnic tables)                                 |                     | \$ -                |                     | \$ 10,000.00        | \$ 8,849.56          |
| Springwater CA (washroom partitions)                              |                     | \$ -                |                     | \$ 9,182.00         | \$ 10,483.00         |
| Springwater CA (Campground Upgrades)                              |                     | \$ -                |                     | \$ 20,000.00        | \$ 32,636.00         |
| Springwater CA (Day Use roads/grounds Repairs)                    |                     | \$ -                |                     | \$ -                | \$ 7,775.76          |
| Springwater CA (Visitor Centre)                                   |                     | \$ -                |                     | \$ -                |                      |
| Springwater CA (Audrey's Place Maple Pavilion)                    |                     | \$ -                |                     | \$ -                |                      |
| Investment in Capital Assets (Audrey's PMP) 35600                 |                     | \$ -                |                     | \$ -                |                      |
| CA Development Projects Adjustment 32500                          |                     | \$ -                |                     | \$ -                |                      |
| Amortization  |                     | \$ -                |                     | \$ -                | \$ 44,805.38         |
| Tourism Project - Shanty & East Gatehouse Renos                   |                     | \$ 89,575.00        |                     | \$ -                |                      |
| Internet Tower & connectivity                                     |                     | \$ 9,500.00         |                     | \$ -                |                      |
| Springwater CA Evans Sisters Art Trail                            |                     | \$ -                |                     | \$ -                |                      |
| Springwater CA Evans Sisters Stage                                |                     | \$ -                |                     | \$ -                | \$ 134,082.91        |
| Investment in Capital Assets 35500                                |                     | \$ -                |                     | \$ -                |                      |
| Investment in Capital Assets 35500                                |                     | \$ -                |                     | \$ -                | -\$ 197,201.91       |
|   |                     | <b>\$ 99,075.00</b> |                     | <b>\$ 40,182.00</b> | <b>\$ 60,430.70</b>  |
| <b>REVENUE</b>  |                     |                     |                     |                     |                      |
| Reserve - CA Development (general) 32500                          |                     | \$ 9,500.00         |                     | \$ 40,182.00        |                      |
| Reserve - CA Development (Audrey's Place Maple Pavilion) 32500    |                     | \$ -                |                     | \$ -                |                      |
| Reserve - CA Development (Record Unfunded Capital - not sp) 35500 |                     | \$ -                |                     | \$ -                |                      |
| Reserve - Art Trail 32600   |                     | \$ -                |                     | \$ -                |                      |
| CA Development Projects Adjustment                                |                     | \$ -                |                     | \$ -                | -\$ 18,313.62        |
| Deferred Revenue - Evans Sisters Art Trail 26510                  |                     | \$ -                |                     | \$ -                |                      |
| Deferred Revenue - Visitor Centre 26550                           |                     | \$ -                |                     | \$ -                |                      |
| Deferred Revenue - Audrey's PMP 26560                             |                     | \$ -                |                     | \$ -                |                      |
| Grants: Federal Ontario Southwest Tourism Relief Fund 40600       |                     | \$ 89,575.00        |                     | \$ -                | \$ 74,920.00         |
| Donations - Capital Development (Miscellaneous) 43250             |                     | \$ -                |                     | \$ -                | \$ 64,599.25         |
| Donations - Visitor Centre Project Fundraiser 43250               |                     | \$ -                |                     | \$ -                | \$ -                 |
| Donations - Poplar Hill Playground Fundraiser 43250               |                     | \$ -                |                     | \$ -                | \$ 3,220.00          |
| Donations - Audrey's Place Maple Pavilion 43250                   |                     | \$ -                |                     | \$ -                | \$ -                 |
| Donations - Donna Bushell Evans Estate (Stage) 43250              |                     | \$ -                |                     | \$ -                | \$ -                 |
|   |                     | \$ 99,075.00        |                     | \$ 40,182.00        | \$ 124,425.63        |
| Revenue Appropriated from SPW Operations                          |                     | \$ -                |                     | \$ -                | \$ -                 |
|   |                     | <b>\$ 99,075.00</b> |                     | <b>\$ 40,182.00</b> | <b>\$ 124,425.63</b> |

**CATFISH CREEK CONSERVATION AUTHORITY**

**FINAL BUDGET 2023**

last modified March 1, 2023

|   | Code  | Budget Subtotals | Budget 2023      | Budget Subtotals | Budget 2022      | Actual 2022         |
|---|-------|------------------|------------------|------------------|------------------|---------------------|
| <b>EDUCATION PROGRAMS</b>                       |       |                  |                  |                  |                  |                     |
| Wages & Benefits                                |       | \$               | -                | \$               | -                |                     |
| Seasonal Staff wages and benefits               |       | \$               | -                | \$               | -                |                     |
| Miscellaneous Materials & Supplies              |       | \$               | 500.00           | \$               | 500.00           |                     |
| Education Programs                              |       | \$               | 720.00           | \$               | 720.00           | \$ 200.79           |
| TD Education Program Special Project            |       | \$               | -                | \$               | -                |                     |
| Environmental Leadership Program                |       | \$               | 6,000.00         | \$               | 6,000.00         | \$ 11,090.95        |
| Conservation Scholarship                        |       | \$               | 500.00           | \$               | 500.00           | \$ -                |
|   |       | \$               | <b>7,720.00</b>  | \$               | <b>7,720.00</b>  | \$ <b>11,291.74</b> |
| Revenue: Programs                               | 49000 | \$               | 720.00           | \$               | 720.00           | \$ 5,180.00         |
| Revenue: Administration Fees - ELP              |       | \$               | 500.00           |                  |                  | \$ 500.00           |
| Revenue: Carolinian Forest Festival             | 49000 | \$               | -                | \$               | -                |                     |
| Reserve - Environmental Education (General)     | 34070 | \$               | -                | \$               | -                |                     |
| Reserve - Environmental Education (ELP Program) | 34150 | \$               | -                | \$               | -                |                     |
| Donations (Environmental Education)             | 43250 | \$               | 500.00           | \$               | 500.00           | \$ 2,540.00         |
| Donations (ELP Program)                         | 43250 | \$               | 6,000.00         | \$               | 6,500.00         | \$ 10,500.00        |
|   |       | \$               | <b>7,720.00</b>  | \$               | <b>7,720.00</b>  | \$ <b>18,720.00</b> |
| <b>VEHICLE &amp; EQUIPMENT OPERATIONS</b>       |       |                  |                  |                  |                  |                     |
| Vehicle Acquisition                             |       | \$               | -                | \$               | -                |                     |
| Vehicle recorded as a Capital Asset             |       | \$               | -                | \$               | -                |                     |
| Equipment Acquisition * tractor                 |       | \$               | 43,450.00        | \$               | 52,000.00        |                     |
| Small Tools                                     |       | \$               | 2,000.00         | \$               | -                | \$ 1,111.31         |
| Vehicle Fuel                                    |       | \$               | 12,000.00        | \$               | 9,500.00         | \$ 11,771.93        |
| Vehicle Maintenance & Repairs                   |       | \$               | 2,500.00         | \$               | 2,500.00         | \$ 3,454.45         |
| Vehicle Licenses                                |       | \$               | 505.00           | \$               | 505.00           | \$ 392.25           |
| Vehicle Insurance                               |       | \$               | 9,361.00         | \$               | 12,260.00        | \$ 7,801.00         |
| Equipment Fuel                                  |       | \$               | 3,000.00         | \$               | 3,000.00         | \$ 5,520.53         |
| Equipment Maintenance & Repairs                 |       | \$               | 5,000.00         | \$               | 10,000.00        | \$ 9,056.01         |
| Equipment Insurance                             |       | \$               | 1,527.00         | \$               | 1,235.00         | \$ 1,272.41         |
|   |       | \$               | <b>79,343.00</b> | \$               | <b>91,000.00</b> | \$ <b>40,379.89</b> |
| <b>REVENUE</b>                                  |       |                  |                  |                  |                  |                     |
| Revenue: Vehicle & Equipment Rental Charges     | 49800 | \$               | 31,343.00        | \$               | 36,000.00        | \$ 31,458.42        |
| Vehicle and Equipment trade-in Revenue          | 49720 | \$               | 5,500.00         | \$               | -                | \$ -                |
| Reserve - Capital Acquisition                   | 34500 | \$               | 42,500.00        | \$               | 55,000.00        | \$ 8,900.00         |
|   |       | \$               | <b>79,343.00</b> | \$               | <b>91,000.00</b> | \$ <b>40,358.42</b> |

**CATFISH CREEK CONSERVATION AUTHORITY**

**FINAL BUDGET 2023**

last modified March 1, 2023

|   | Code  | Budget<br>Subtotals | Budget 2023         | Budget<br>Subtotals | Budget 2022        | Actual 2022        |
|---|-------|---------------------|---------------------|---------------------|--------------------|--------------------|
| <b>MAPLE SYRUP PROGRAM</b>                            |       |                     |                     |                     |                    |                    |
| Wages & Benefits - Permanent Staff                    |       |                     | \$ 26,917.66        |                     | \$ -               |                    |
| Wages & Benefits - Seasonal Staff                     |       |                     | \$ 5,041.76         |                     | \$ 2,744.23        | \$ 1,696.28        |
| Building Repairs & Renovations                        |       |                     | \$ 700.00           |                     | \$ 500.00          |                    |
| Vehicle & Equipment Rental                            |       |                     | \$ 700.00           |                     | \$ 500.00          | \$ 1,451.81        |
| Purchase of Resaleable Supplies                       |       |                     | \$ 6,800.00         |                     | \$ -               |                    |
| Equipment Maintenance & Repair                        |       |                     | \$ 700.00           |                     | \$ 500.00          |                    |
| Operating Expenses - General                          |       |                     | \$ 974.95           |                     | \$ 615.77          | \$ 109.83          |
| Special Attractions                                   |       |                     | \$ -                |                     | \$ -               |                    |
| Tourism Project                                       |       |                     | \$ 41,828.00        |                     |                    |                    |
|   |       |                     | \$ <b>83,662.37</b> |                     | \$ <b>4,860.00</b> | \$ <b>3,257.92</b> |
| <b>REVENUE</b>  |       |                     |                     |                     |                    |                    |
| Reserve - CA Development                              | 32500 |                     | \$ 7,734.37         |                     | \$ -               |                    |
| Grants: Federal - FedDev Ontario for Southern Ontario | 40600 |                     | \$ 41,828.00        |                     | \$ -               |                    |
| Revenue: Sales  | 46500 |                     | \$ 12,500.00        |                     | \$ -               | \$ 349.70          |
| Revenue: School Groups (TVDSB) (15days)               | 46500 |                     | \$ 8,100.00         |                     | \$ 4,860.00        | \$ 6,885.00        |
| Revenue: Tours (non-TVDSB)                            | 46500 |                     | \$ -                |                     | \$ -               |                    |
| Revenue: Admissions                                   | 46500 |                     | \$ 11,500.00        |                     | \$ -               |                    |
| Revenue: Facility Rental                              | 46500 |                     | \$ -                |                     | \$ -               |                    |
| Donations/Sponsorships                                | 43250 |                     | \$ 2,000.00         |                     | \$ -               |                    |
|   |       |                     | \$ <b>83,662.37</b> |                     | \$ <b>4,860.00</b> | \$ <b>7,234.70</b> |
| <b>SPRINGWATER CONSERVATION AREA</b>                  |       |                     |                     |                     |                    |                    |
| <b>Campground Expenditures</b>                        |       |                     |                     |                     |                    |                    |
| Wages & Benefits - Permanent Staff                    |       |                     | \$ 265,682.23       |                     | \$ 161,613.66      | \$ 149,961.26      |
| Wages & Benefits - Seasonal Staff                     |       |                     | \$ 167,857.93       |                     | \$ 168,156.75      | \$ 158,557.95      |
| Vehicle & Equipment Rental                            |       |                     | \$ 22,000.00        |                     | \$ 26,761.75       | \$ 23,100.82       |
| Advertising   |       |                     | \$ 3,000.00         |                     | \$ 1,100.00        | \$ 3,005.90        |
| Camp Taxes  |       |                     | \$ 7,580.00         |                     | \$ 7,415.00        | \$ 7,577.61        |
| Camp Insurance  |       |                     | \$ 16,853.00        |                     | \$ 12,618.00       | \$ 14,415.46       |
| Telephone Expenses                                    |       |                     | \$ 2,700.00         |                     | \$ 2,600.00        | \$ 2,708.19        |
| Camp Hydro  |       |                     | \$ 48,000.00        |                     | \$ 45,000.00       | \$ 46,681.14       |
| Camp Heat   |       |                     | \$ 1,000.00         |                     | \$ 300.00          | \$ 919.37          |
| Supplies - General Printing                           |       | \$ 900.00           | \$ 31,900.00        | \$ 700.00           | \$ 21,400.00       | \$ 848.50          |
| Supplies - Sanitary Supplies                          |       | \$ 6,000.00         |                     | \$ 6,000.00         |                    | \$ 6,072.69        |
| Supplies - Computers                                  |       | \$ 3,000.00         |                     | \$ 1,200.00         |                    | \$ 1,524.90        |
| Supplies - General                                    |       | \$ 17,500.00        |                     | \$ 12,000.00        |                    | \$ 17,673.05       |
| Supplies - YSI Turbidity Metre                        |       | \$ 2,000.00         |                     | \$ -                |                    | \$ -               |
| Supplies - Uniforms                                   |       | \$ 2,500.00         |                     | \$ 1,500.00         |                    | \$ 2,357.71        |
| Maintenance - computers & network support             |       | \$ 2,700.00         | \$ 65,700.00        | \$ 1,000.00         | \$ 50,950.00       | \$ 2,724.76        |
| Maintenance - office equipment rental and maintenance |       | \$ 500.00           |                     | \$ 1,200.00         |                    | \$ 114.75          |
| Maintenance - Garbage Collection                      |       | \$ 26,000.00        |                     | \$ 16,000.00        |                    | \$ 25,744.53       |
| Maintenance - General Infrastructure                  |       | \$ 24,500.00        |                     | \$ 15,750.00        |                    | \$ 24,214.36       |
| Maintenance - Hazard Tree Removal                     |       | \$ 6,000.00         |                     | \$ 12,000.00        |                    | \$ 6,125.00        |
| Maintenance - Liquid Waste Removal                    |       | \$ 4,000.00         |                     | \$ 4,000.00         |                    | \$ 4,005.00        |
| Maintenance - Water System Maintenance & Testing      |       | \$ 2,000.00         |                     | \$ 1,000.00         |                    | \$ 2,039.68        |
| Store Product For Resale                              |       |                     | \$ 12,000.00        |                     | \$ 8,000.00        | \$ 11,688.61       |
| Firewood Purchased For Resale                         |       |                     | \$ 19,000.00        |                     | \$ 12,000.00       | \$ 18,655.00       |
| Firewood Processing                                   |       |                     | \$ -                |                     | \$ 2,000.00        | \$ 337.90          |
| Miscellaneous - Staff Training                        |       | \$ 1,000.00         | \$ 33,900.00        | \$ 1,000.00         | \$ 31,900.00       | \$ 1,065.00        |
| Miscellaneous - Reservation System                    |       | \$ 900.00           |                     | \$ 900.00           |                    | \$ 545.00          |
| Miscellaneous - Bank Charges (Card Processing Fees)   |       | \$ 31,000.00        |                     | \$ 29,000.00        |                    | \$ 29,895.81       |
| Miscellaneous - Mobile Pay App Fees                   |       | \$ 500.00           |                     | \$ 700.00           |                    | \$ 29.75           |
| Miscellaneous - General                               |       | \$ 500.00           |                     | \$ 300.00           |                    | \$ 279.65          |
| Day-Use Hydro   |       |                     | \$ 2,600.00         |                     | \$ 1,900.00        | \$ 2,334.80        |
| Day-Use Taxes   |       |                     | \$ 438.00           |                     | \$ 120.00          | \$ 437.41          |
| Day-Use Insurance                                     |       |                     | \$ 7,595.00         |                     | \$ 5,686.00        | \$ 6,329.18        |

**CATFISH CREEK CONSERVATION AUTHORITY**  
**FINAL BUDGET 2023**  
last modified March 1, 2023

|   | Code  | Budget Subtotals |                 | Budget Subtotals |                 | Actual 2022     |
|---|-------|------------------|-----------------|------------------|-----------------|-----------------|
|   |       | Budget 2023      | Budget 2022     | Budget 2023      | Budget 2022     |                 |
| Schoolhouse Heat & Hydro                        |       | \$ 3,000.00      | \$ 1,700.00     | \$ 3,000.00      | \$ 1,700.00     | \$ 2,601.87     |
| Schoolhouse Maintenance/Furnishings             |       | \$ 1,000.00      | \$ 500.00       | \$ 1,000.00      | \$ 500.00       | \$ 307.84       |
| Trout Program                                   |       | \$ 1,500.00      | \$ -            | \$ 1,500.00      | \$ -            | \$ -            |
| Special Events Expenses                         |       | \$ 1,000.00      | \$ 5,000.00     | \$ 1,000.00      | \$ 5,000.00     | \$ 415.46       |
|   |       | \$ 714,306.16    | \$ 566,721.16   | \$ 714,306.16    | \$ 566,721.16   | \$ 575,295.91   |
| <b>REVENUE</b>                                  |       |                  |                 |                  |                 |                 |
| Donations (Trout Program)                       | 43250 | \$ 2,000.00      | \$ -            | \$ 2,000.00      | \$ -            | \$ -            |
| Revenue: Camp/Day Use User Fees                 |       | \$ 162,000.00    | \$ 125,000.00   | \$ 162,000.00    | \$ 125,000.00   | \$ 153,846.49   |
| Revenue: Store Sales                            |       | \$ 16,000.00     | \$ 12,000.00    | \$ 16,000.00     | \$ 12,000.00    | \$ 15,836.26    |
| Revenue: Firewood Sales                         |       | \$ 29,000.00     | \$ 30,000.00    | \$ 29,000.00     | \$ 30,000.00    | \$ 26,865.91    |
| Revenue: Facility Rentals                       |       | \$ 11,000.00     | \$ 3,000.00     | \$ 11,000.00     | \$ 3,000.00     | \$ 12,067.17    |
| Revenue: Seasonal Fees & Winter Storage         |       | \$ 481,800.00    | \$ 456,589.00   | \$ 481,800.00    | \$ 456,589.00   | \$ 455,295.39   |
| Revenue: Special Events                         |       | \$ 10,000.00     | \$ 10,000.00    | \$ 10,000.00     | \$ 10,000.00    | \$ 2,550.00     |
| Grants: Employment (Youth Employment)           | 42550 | \$ -             | \$ -            | \$ -             | \$ -            | \$ 2,500.00     |
| Grants: Employment (CSJ)                        | 42250 | \$ 20,000.00     | \$ 12,000.00    | \$ 20,000.00     | \$ 12,000.00    | \$ 28,520.00    |
| Grants: Employment (Green Jobs) CPRA            |       | \$ -             | \$ -            | \$ -             | \$ -            | \$ -            |
| Grants: Employment (Career Launcher Internship) |       | \$ -             | \$ 25,000.00    | \$ -             | \$ 25,000.00    | \$ 24,796.31    |
| Reserve - Working Capital                       | 31500 | -\$ 17,493.84    | -\$ 50,000.00   | -\$ 17,493.84    | -\$ 50,000.00   | \$ -            |
| Reserve - C.A. Development                      | 32500 | \$ -             | -\$ 54,217.84   | \$ -             | -\$ 54,217.84   | \$ -            |
|   |       | \$ 714,306.16    | \$ 569,371.16   | \$ 714,306.16    | \$ 569,371.16   | \$ 722,277.53   |
| Revenue Appropriated to Administration          |       | \$ -             | \$ -            | \$ -             | \$ -            | \$ -            |
| Revenue Appropriated to C.A. Development        |       | \$ -             | \$ -            | \$ -             | \$ -            | \$ -            |
|   |       | \$ 714,306.16    | \$ 569,371.16   | \$ 714,306.16    | \$ 569,371.16   | \$ 722,277.53   |
| <b>SUB TOTAL: OTHER PROGRAMS Expenditures</b>   |       | \$ 1,021,203.53  | \$ 898,971.38   | \$ 1,021,203.53  | \$ 898,971.38   | \$ 834,339.84   |
| <b>SUB TOTAL: OTHER PROGRAMS Revenue</b>        |       | \$ 1,021,203.53  | \$ 898,971.38   | \$ 1,021,203.53  | \$ 898,971.38   | \$ 1,161,834.96 |
| <b>Sub-TOTAL EXPENDITURES</b>                   |       | \$ 1,691,405.85  | \$ 1,458,401.05 | \$ 1,691,405.85  | \$ 1,458,401.05 | \$ 1,524,759.30 |
| <b>Appropriation to Reserves</b>                |       | \$ -             | \$ -            | \$ -             | \$ -            | \$ 327,152.95   |
| <b>TOTAL EXPENDITURES</b>                       |       | \$ 1,691,405.85  | \$ 1,458,401.05 | \$ 1,691,405.85  | \$ 1,458,401.05 | \$ 1,851,912.25 |
| <b>TOTAL REVENUE</b>                            |       | \$ 1,691,405.85  | \$ 1,458,401.05 | \$ 1,691,405.85  | \$ 1,458,401.05 | \$ 1,854,826.62 |
|   |       | \$ -             | \$ -            | \$ -             | \$ -            | \$ 2,914.37     |