



**CATFISH CREEK
CONSERVATION AUTHORITY**

**2024
DRAFT BUDGET**

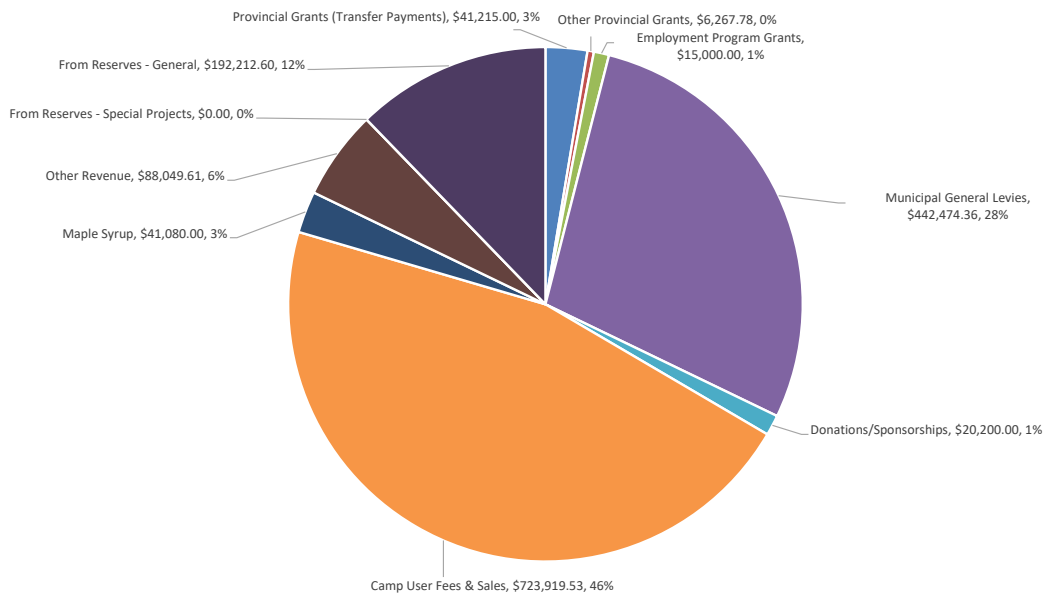
November 22, 2023

CATFISH CREEK CONSERVATION AUTHORITY
DRAFT BUDGET 2024
SUMMARY OF REVENUE AND EXPENDITURES
last modified November 22, 2023

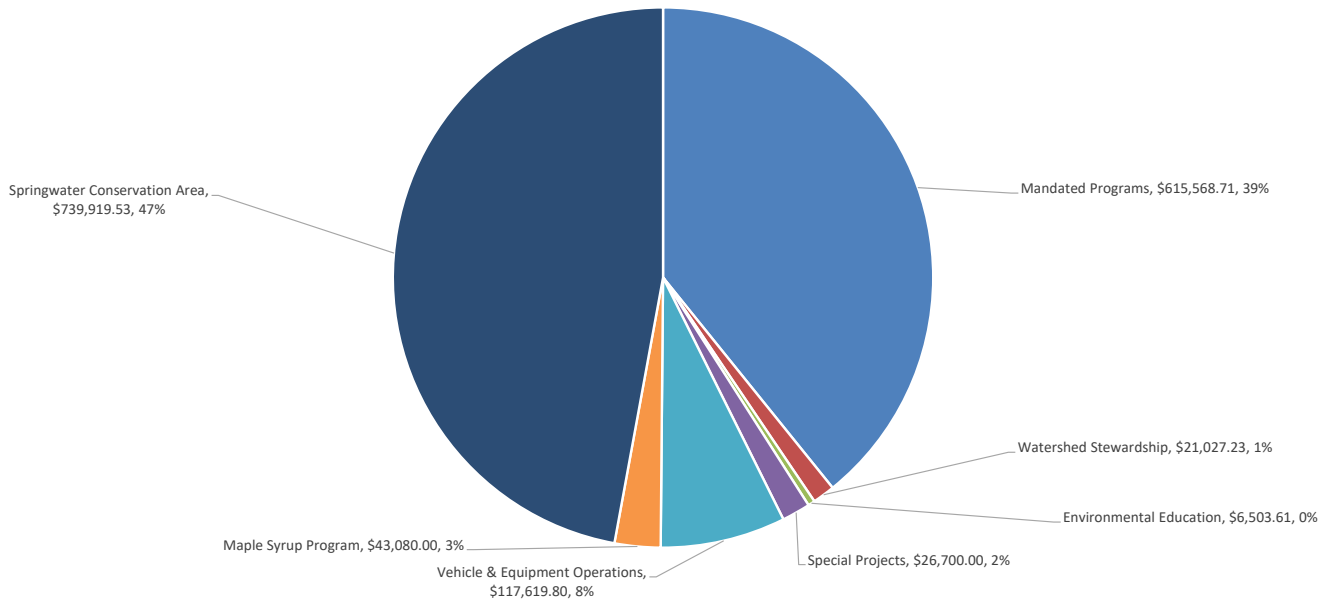
	2024 Budget	2023 Budget	2023 Projected
REVENUE			
Provincial Grants (Transfer Payments)	\$41,215.00	\$41,215.00	\$41,215.00
Other Provincial Grants	\$6,267.78	\$46,886.24	\$41,831.77
Federal Grants	\$0.00	\$131,000.00	\$277,265.01
Employment Program Grants	\$15,000.00	\$20,000.00	\$11,869.00
Municipal General Levies	\$442,474.36	\$405,939.78	\$406,289.79
Donations/Sponsorships	\$20,200.00	\$34,300.00	\$74,685.20
Camp User Fees & Sales	\$723,919.53	\$709,800.00	\$704,047.70
Maple Syrup	\$41,080.00	\$32,600.00	\$61,637.42
Other Revenue	\$88,049.61	\$73,449.00	\$95,407.36
Previous Year's Surplus (Deficit)	\$0.00	\$3,346.53	\$1,716.73
TOTAL To/From Reserves	\$192,212.60	\$138,194.45	\$67,336.00
TOTAL REVENUE	\$1,570,418.88	\$1,636,731.00	\$1,783,300.98

	2024 Budget	2023 Budget	2023 Projected
MANDATORY PROGRAMS			
1 RISK OF CERTAIN NATURAL HAZARDS (Corporate Services)	\$143,635.60	\$141,671.76	\$126,506.37
2 FLOOD FORECASTING & WARNING	\$250,484.00	\$287,275.69	\$294,742.64
3 DROUGHT AND LOW WATER RESPONSE	\$17,732.88	\$16,989.59	\$15,001.37
4 ICE MANAGEMENT	\$25,797.86	\$24,223.56	\$23,906.43
5 INFRASTRUCTURE (Dam)	\$24,766.80	\$24,921.85	\$23,196.77
6&7 ACT REVIEWS & PLAN REVIEW	\$3,267.81	\$4,877.68	\$4,098.43
8 ADMININSTRATING & ENFORCING THE ACT (Section 28)	\$47,349.19	\$46,453.38	\$39,846.89
9-11 CONSERVATION AND MANAGEMENT OF LANDS	\$86,900.35	\$81,932.73	\$102,501.19
12 WATER QUALITY (PGMN & PSMP)	\$9,366.44	\$12,487.14	\$16,439.16
13 SOURCE PROTECTION	\$6,267.78	\$5,947.09	\$2,106.06
SUB TOTAL: MANDATORY PROGRAMS Expenditures	\$615,568.71	\$646,780.47	\$648,345.31
OTHER PROGRAMS AND SERVICES			
WATERSHED STEWARDSHIP	\$21,027.23	\$27,347.00	\$24,982.69
ENVIRONMENTAL EDUCATION	\$6,503.61	\$7,720.00	\$7,990.89
SPECIAL & CAPITAL PROJECTS	\$26,700.00	\$91,075.00	\$243,318.88
VEHICLE & EQUIPMENT OPERATIONS	\$117,619.80	\$95,893.00	\$73,254.53
MAPLE SYRUP PROGRAM	\$43,080.00	\$83,759.37	\$79,858.53
SPRINGWATER CONSERVATION AREA	\$739,919.53	\$684,156.16	\$671,078.10
SUB TOTAL: OTHER PROGRAMS Expenditures	\$954,850.17	\$989,950.53	\$1,100,483.62
TOTAL EXPENSES	\$1,570,418.88	\$1,636,731.00	\$1,748,828.93
NET Profit (Loss)	\$0.00	\$0.00	\$34,472.05

CCCA Revenue Sources - 2024



CCCA Expenditures - 2024



**CATFISH CREEK CONSERVATION AUTHORITY
DRAFT BUDGET 2024
REVENUE SOURCES**

PROGRAM	2024 BUDGET TOTALS	MNRF GRANT	GENERAL LEVY	OTHER PROVINCIAL GRANTS	EMPLOYMENT GRANTS	FEDERAL GRANTS	DEFERRED REVENUE	RESERVES	SURPLUS (DEFICIT)	DONATIONS	INCOME
1 RISK OF CERTAIN NATURAL HAZARDS (Corporate Services)	\$ 143,635.60	\$ -	\$ 94,924.38	\$ -				\$ 32,211.22	\$ -	\$ 1,000.00	\$ 15,500.00
2 FLOOD FORECASTING & WARNING	\$ 250,484.00	\$ 41,215.00	\$ 209,269.00	\$ -							
3 DROUGHT AND LOW WATER RESPONSE	\$ 17,732.88		\$ 17,732.88								
4 ICE MANAGEMENT	\$ 25,797.86	\$ -	\$ 25,797.86								
5 INFRASTRUCTURE (Dam)	\$ 24,766.80	\$ -	\$ 24,766.80	\$ -							
6&7 ACT REVIEWS & PLAN REVIEW	\$ 3,267.81		\$ 3,267.81								
8 ADMININSTRATING & ENFORCING THE ACT (Section 28)	\$ 47,349.19	\$ -	\$ 42,349.19								\$ 5,000.00
9-11 CONSERVATION AND MANAGEMENT OF LANDS	\$ 86,900.35		\$ 15,000.00					\$ 32,454.35		\$ 15,900.00	\$ 23,546.00
12 WATER QUALITY (PGMN & PSMP)	\$ 9,366.44		\$ 9,366.44								
13 SOURCE PROTECTION	\$ 6,267.78			\$ 6,267.78							
SUB TOTAL: MANDATED PROGRAMS Revenue	\$ 615,568.71	\$ 41,215.00	\$ 442,474.36	\$ 6,267.78	\$ -	\$ -	\$ -	\$ 64,665.57	\$ -	\$ 16,900.00	\$ 44,046.00
WATERSHED STEWARDSHIP	\$ 21,027.23			\$ -				\$ 12,427.23		\$ 300.00	\$ 8,300.00
ENVIRONMENTAL EDUCATION	\$ 6,503.61							\$ -		\$ -	\$ 6,503.61
SPECIAL & CAPITAL PROJECTS	\$ 26,700.00					\$ -	\$ -	\$ 25,500.00			\$ 1,200.00
VEHICLE & EQUIPMENT OPERATIONS	\$ 117,619.80							\$ 89,619.80			\$ 28,000.00
MAPLE SYRUP PROGRAM	\$ 43,080.00							\$ -		\$ 2,000.00	\$ 41,080.00
SPRINGWATER CONSERVATION AREA	\$ 739,919.53				\$ 15,000.00			\$ -		\$ 1,000.00	\$ 723,919.53
SUB TOTAL: OTHER PROGRAMS Revenue	\$ 954,850.17	\$ -	\$ -	\$ -	\$ 15,000.00	\$ -	\$ -	\$ 127,547.03	\$ -	\$ 3,300.00	\$ 809,003.14
TOTALS	\$ 1,570,418.88	\$ 41,215.00	\$ 442,474.36	\$ 6,267.78	\$ 15,000.00	\$ -	\$ -	\$ 192,212.60	\$ -	\$ 20,200.00	\$ 853,049.14

**CATFISH CREEK CONSERVATION AUTHORITY
2023 MUNICIPAL GENERAL LEVY COMPARISON**

Municipality	CVA Apport. %	2023 General Levy	General Levy Change Due to New CVA	2023 General Levy With New CVA	Proposed General Levy Increase 9%	2024 Total Levy
Aylmer, Town of	25.5975%	105,065.74	-1,155.30	103,910.44	9,351.94	113,262.37
Central Elgin, Municipality of	27.9653%	112,451.41	1,070.87	113,522.28	10,217.00	123,739.28
Malahide, Township of	36.8620%	149,593.68	43.84	149,637.52	13,467.38	163,104.90
South-West Oxford, Township of	3.4537%	14,032.93	-12.99	14,019.94	1,261.79	15,281.74
St. Thomas, City of	6.1215%	24,796.02	53.58	24,849.60	2,236.46	27,086.07
	100%	405,939.78	0.00	405,939.78	36,534.58	442,474.36

Footnotes:

* Levies partially support the costs of operating the provincially mandated responsibilities of municipal plan input and review. Operating grants for provincially mandated responsibilities flatlined in 2000, then were cut by half in 2019.

Data for Calculation of Sliding Scale of Grants and Levy for 2024

Municipality	% of Municipality in Watershed	Current Value Assessment (CVA) for Municipality	Current Value Assessment (CVA) in Watershed	CVA Based Apportionment Percentage
Aylmer, Town of	100%	755584275	755,584,275.00	25.5975%
Central Elgin, Municipality of	40%	2063691519	825,476,607.64	27.9653%
Malahide, Township of	82%	1326938185	1,088,089,311.50	36.8620%
South-West Oxford, Township of	8%	1274309425	101,944,754.00	3.4537%
St. Thomas, City of	4%	4517376589	180,695,063.56	6.1215%
		9,937,899,993	2,951,790,012	100%

The apportionment figures are calculated from assessment data provided by the Municipal Property Assessment Corporation (MPAC), and further revised based on the Conservation Authority Levies Regulation (Ontario Regulation 670/00 under the Conservation Authorities Act). The apportionment figures are calculated from assessment data provided by the Municipal Property Assessment Corporation (MPAC), and further revised based on the Conservation Authority Levies Regulation (Ontario Regulation 670/00 under the Conservation Authorities Act).

**CATFISH CREEK CONSERVATION AUTHORITY
DRAFT BUDGET 2024
LEVY/SPECIAL LEVY/GRANT REVENUE APPORTIONMENT SUMMARY**

PROGRAM	BUDGETED 2023	ACTUAL 2023	BUDGETED 2024	BUDGETED MNRF	ACTUAL 2023	BUDGETED 2024	TOTAL 2024	
	LEVY	LEVY	LEVY	GRANT Budgeted 2023	MNRF Grant	MNRF GRANT	PROGRAM EXPENSES	
1 RISK OF CERTAIN NATURAL HAZARDS (Corporate Services)	53,365.04	57,640.80	94,924.38				\$143,635.60	
2 FLOOD FORECASTING & WARNING	220,121.54	227,588.49	209,269.00	41,215.00	41,215.00	41,215.00	\$250,484.00	
3 DROUGHT AND LOW WATER RESPONSE	16,989.59	15,001.37	17,732.88				\$17,732.88	
4 ICE MANAGEMENT	24,223.56	23,906.43	25,797.86				\$25,797.86	
5 INFRASTRUCTURE (Dam)	24,921.85	22,384.27	24,766.80				\$24,766.80	
6&7 ACT REVIEWS & PLAN REVIEW	4,877.68	4,098.43	3,267.81				\$3,267.81	
8 ADMININSTRATING & ENFORCING THE ACT (Section 28)	38,953.38	33,590.20	42,349.19				\$47,349.19	
9-11 CONSERVATION AND MANAGEMENT OF LANDS	10,000.00	10,000.00	15,000.00				\$86,900.35	
12 WATER QUALITY (PGMN & PSMP)	12,487.14	12,079.80	9,366.44				\$9,366.44	
13 SOURCE PROTECTION	0.00	0.00	0.00				\$6,267.78	
SUB TOTAL: MANDATED PROGRAMS Expenditures	405,939.78	406,289.79	442,474.36	41,215.00	41,215.00	41,215.00	615,568.71	Revenue: 483,689.36
OTHER PROGRAMS AND SERVICES								131,879.35
WATERSHED STEWARDSHIP							\$21,027.23	^ Short Funds ^
ENVIRONMENTAL EDUCATION							\$6,503.61	
CAPITAL PROJECTS							\$26,700.00	
VEHICLE & EQUIPMENT OPERATIONS							\$117,619.80	
MAPLE SYRUP PROGRAM							\$43,080.00	
SPRINGWATER CONSERVATION AREA							\$739,919.53	
To Reserves - Special Projects								
To Reserves - General								
SUB TOTAL: OTHER PROGRAMS Expenditures	0.00	0.00	0.00	0.00	0.00	0.00	954,850.17	
TOTALS	405,939.78	406,289.79	442,474.36	41,215.00	41,215.00	41,215.00	1,570,418.88	

CATFISH CREEK CONSERVATION AUTHORITY
2023 YEAR END TRANSACTIONS
TRANSFERS TO/FROM RESERVES
last modified November 22, 2023

RESERVE NAME	BALANCE at Start Of 2023	Year End Transfers To Reserves	Year End Transfers From Reserves	BALANCE 2023 at Year End	Category
SPECIAL PROJECTS RESERVES:					
Bradley Creek	\$ 5,785.53			\$ 5,785.53	
Commemorative Forest	\$ 3,451.49	\$ -		\$ 3,451.49	
ACCA	\$ 32,335.00		-\$ 5,000.00	\$ 27,335.00	C.A. Lands
Johnson Tract	\$ 3,088.50			\$ 3,088.50	
Environmental Education (General)	\$ 19,660.36	\$ -		\$ 19,660.36	Education
Environmental Education (ELP)	\$ 560.82		\$ -	\$ 560.82	Education
Special Projects Support	\$ 7,858.29			\$ 7,858.29	
Art Trail	\$ 8,310.00			\$ 8,310.00	
Path of Honour	\$ 20,872.98		-\$ 2,591.00	\$ 18,281.98	Special Projects
			-\$ 6,000.00		C.A. Lands
YNHA Total	\$ 25,779.83	\$ -	-\$ 6,000.00	\$ 19,779.83	
			-\$ 20,000.00		C.A. Lands
					Watershed Stewardship
Springwater Forest	\$ 123,426.79	\$ -	-\$ 20,000.00	\$ 103,426.79	
SUB-TOTAL SPECIAL PROJECTS RESERVES	\$ 251,129.59	\$ -	-\$ 33,591.00	\$ 217,538.59	
GENERAL RESERVES:					
			-\$ 36,224.00		Corporate Services
			-\$ 3,000.00		C.A. Lands
			-\$ 4,460.00		Watershed Stewardship
					Special Projects
Working Capital Total	\$ 269,615.89	\$ -	-\$ 43,684.00	\$ 225,931.89	\$235,562.83
			-\$ 25,000.00		Vehicle & Equipment
Capital Acquisition Total	\$ 109,070.17	\$ -	-\$ 25,000.00	\$ 84,070.17	\$60,000.00
Land Acquisition Total	\$ 85,757.35	\$ -	\$ -	\$ 85,757.35	
		\$ 7,500.00			SPW C.A. Development
		\$ 30,000.00			Maple Syrup
			-\$ 29,500.00		Equipment Acquisition (tractor)
		\$ 26,939.00			SPW C.A.
SPW C.A. Development Total	\$ 197,849.18	\$ 64,439.00	-\$ 29,500.00	\$ 232,788.18	\$75,000.00
SUB-TOTAL GENERAL RESERVES	\$ 662,292.59	\$ 64,439.00	-\$ 98,184.00	\$ 628,547.59	
TOTALS	\$ 913,422.18	\$ 64,439.00	-\$ 131,775.00	\$ 846,086.18	

Per Details Page -\$ 67,336.00 -\$ 67,336.00
Difference \$ -

\$ 846,086.18 check

Minimum Balance:
15% of budget
\$235,562.83
Minimum Balance:
\$60,000.00
Minimum Balance:
\$75,000.00

CATFISH CREEK CONSERVATION AUTHORITY
DRAFT BUDGET 2024
TRANSFERS TO/FROM RESERVES
last modified November 22, 2023

RESERVE NAME	Proposed BALANCE Start Of 2024	Budgeted Transfers To Reserves	Budgeted Transfers From Reserves	Proposed BALANCE End Of 2024	Category
SPECIAL PROJECTS RESERVES:					
Bradley Creek	\$ 5,785.53			\$ 5,785.53	n/a
Commemorative Forest	\$ 3,451.49			\$ 3,451.49	n/a
ACCA	\$ 27,335.00		-\$ 5,000.00	\$ 22,335.00	C.A. Lands
Johnson Tract	\$ 3,088.50			\$ 3,088.50	n/a
Environmental Education (General)	\$ 19,660.36			\$ 19,660.36	n/a
Environmental Education (ELP)	\$ 560.82			\$ 560.82	n/a
Special Projects Support	\$ 7,858.29			\$ 7,858.29	n/a
Art Trail	\$ 8,310.00			\$ 8,310.00	n/a
Path of Honour	\$ 18,281.98		-\$ 500.00	\$ 17,781.98	Special Projects
YNHA	\$ 19,779.83		-\$ 5,000.00	\$ 14,779.83	C.A. Lands
Springwater Forest	\$ 103,426.79		-\$ 10,000.00	\$ 93,426.79	C.A. Lands
SUB-TOTAL SPECIAL PROJECTS RESERVES	\$ 217,538.59	\$ -	-\$ 20,500.00	\$ 197,038.59	
GENERAL RESERVES:					
			-\$ 32,211.22		Corporate Services
			-\$ 12,454.35		C.A. Lands
			-\$ 12,427.23		Watershed Stewardship
Working Capital	\$ 225,931.89		-\$ 57,092.80	\$ 168,839.09	\$235,562.83
			-\$ 59,062.80		Vehicle/Equip Operations
					SPW C.A. Operations
Capital Acquisition	\$ 84,070.17	\$ -	-\$ 59,062.80	\$ 25,007.37	Minimum Balance: \$60,000.00
Land Acquisition	\$ 85,757.35	\$ -	\$ -	\$ 85,757.35	
			-\$ 25,000.00		SPW CA Dev. Projects
			-\$ 30,557.00		Equipment Acquisition
		\$ -			SPW C.A. Operations
SPW C.A. Development	\$ 232,788.18	\$ -	-\$ 55,557.00	\$ 177,231.18	Minimum Balance: \$75,000.00
SUB-TOTAL GENERAL RESERVES	\$ 628,547.59	\$ -	-\$ 171,712.60	\$ 456,834.99	
TOTALS	\$ 846,086.18	\$ -	-\$ 192,212.60	\$ 653,873.58	

CATFISH CREEK CONSERVATION AUTHORITY

DRAFT BUDGET 2024

last modified November 22, 2023

Code	Budget 2024	Budget Subtotals	Budget 2023	PROJECTED 2023 YEAR END
1 RISK OF CERTAIN NATURAL HAZARDS (Corporate Services)				
Administration				
Wages & Benefits	\$ 59,827.78		\$ 48,762.08	\$ 46,893.45
TRAVEL EXPENSES & ALLOWANCES	\$ 6,800.00		\$ 8,150.00	\$ 6,800.00
- FA Mtgs 9x5x\$50.00	\$ 2,250.00	\$ 2,250.00		\$ -
- P/F Mtgs 2x5x\$20.00	\$ 350.00	\$ 350.00		\$ -
- LMC Mtgs 2x5x\$50.00	\$ 500.00	\$ 500.00		\$ -
- Interview Committee 2x2x\$50.00	\$ 200.00	\$ 200.00		\$ -
- Special Meetings 2x5x\$50.00	\$ 500.00	\$ 500.00		\$ -
- MOECP Ag Rep Compensation	\$ -	\$ 1,350.00		\$ -
- Members Mileage	\$ 1,000.00	\$ 1,000.00		\$ -
- Chair's Honorarium	\$ 1,000.00	\$ 1,000.00		\$ -
- Meeting Expenses	\$ 1,000.00	\$ 1,000.00		\$ -
Staff Mileage & Expenses	\$ 500.00		\$ 600.00	\$ 268.09
Office Equipment Purchase	\$ 500.00		\$ 1,000.00	\$ 409.57
Office Equipment Rental	\$ 2,700.00		\$ 2,400.00	\$ 3,899.77
Office Equipment Maintenance	\$ 2,500.00		\$ 2,700.00	\$ 3,071.29
Vehicle/Equipment Rental	\$ 500.00		\$ 500.00	\$ 358.13
Uniforms	\$ 150.00		\$ 150.00	\$ -
Postage	\$ 1,000.00		\$ 1,100.00	\$ 1,360.40
Stationery & Office Supplies	\$ 2,500.00		\$ 2,500.00	\$ 3,716.38
General Printing	\$ 500.00		\$ 500.00	\$ 555.79
Internet Services	\$ -			\$ 337.14
Telephone	\$ 2,000.00		\$ 1,700.00	\$ 2,110.75
Heat (Hot Water Heater Rental)	\$ 150.00		\$ 140.00	\$ 144.13
Administration Centre Maintenance	\$ 1,000.00		\$ 3,276.35	\$ -
Audit Appeal Fees	\$ 15,000.00		\$ 15,000.00	\$ -
Legal Fees	\$ 5,000.00		\$ 750.00	\$ 6,367.49
General Expenses	\$ 1,000.00		\$ 4,121.10	\$ 3,027.83
Insurance	\$ 11,907.82		\$ 10,433.38	\$ 10,354.62
Bank Charges	\$ 1,200.00		\$ 1,200.00	\$ 1,191.90
Audit Fees	\$ 1,100.00		\$ 9,900.00	\$ 9,667.20
Conservation Ontario Levy	\$ 19,400.00		\$ 19,400.00	\$ 19,186.00
	\$ 135,235.60		\$ 134,282.91	\$ 119,719.93
Communications:				
Mobile Phone	\$ 1,300.00		\$ 600.00	\$ 1,463.69
Meeting Expenses	\$ 2,000.00		\$ 650.00	\$ 2,011.80
Annual Report	\$ 2,200.00		\$ 2,200.00	\$ 2,165.45
Materials & Supplies	\$ 500.00		\$ 1,000.00	\$ 244.42
Advertising & Promotion	\$ 100.00		\$ 600.00	\$ 160.00
	\$ 6,100.00		\$ 5,050.00	\$ 6,045.36
GIS:				
- ESRI Annual Enterprise License Agreement	\$ 800.00		\$ 800.00	\$ 741.08
- Training	\$ 1,000.00		\$ 1,000.00	\$ -
- Miscellaneous & Supplies	\$ 500.00		\$ 538.85	\$ -
	\$ 2,300.00		\$ 2,338.85	\$ 741.08
	\$ 143,635.60		\$ 141,671.76	\$ 126,506.37
REVENUE				
Grants: Provincial 40100	\$ -		\$ -	\$ -
Municipal General Levy 41000	\$ 94,924.38		\$ 53,365.04	\$ 57,640.80
Grants: Other Provincial 40500	\$ -		\$ -	\$ -
Revenue: Sundry Income 48500	\$ 500.00		\$ 500.00	\$ -
Revenue: Interest Income 46750	\$ 15,000.00		\$ 3,000.00	\$ 32,070.06
Revenue: Data Services 48500	\$ -		\$ -	\$ -
Donations (Annual Report) 43250	\$ 1,000.00		\$ 1,000.00	\$ 1,000.00
Reserve - Working Capital 31500	\$ 32,211.22		\$ 80,460.19	\$ 36,224.00
Previous Year Surplus (Deficit) 49550	\$ -		\$ 3,346.53	\$ 1,716.73
	\$ 143,635.60		\$ 141,671.76	\$ 128,651.59
				\$ -

CATFISH CREEK CONSERVATION AUTHORITY
DRAFT BUDGET 2024
last modified November 22, 2023

Code	Budget 2024	Budget Subtotals	Budget 2023	PROJECTED 2023 YEAR END
2 FLOOD FORECASTING & WARNING				
Wages & Benefits	\$ 206,479.05		\$ 199,837.39	\$ 206,890.33
Data Collection (Operation/Maintenance of Gauges)	\$ 3,300.00		\$ 3,000.00	\$ 3,929.60
Flood Forecasting	\$ 500.00		\$ 500.00	\$ 460.60
Floodplain Mapping for Port Bruce	\$ -		\$ 51,878.30	\$ 51,878.30
Flood Forecasting: Mobile Phone	\$ 1,300.00		\$ 3,800.00	\$ 1,463.70
OPERATIONS CENTRE:	\$ 11,250.00		\$ 11,250.00	\$ -
- Heat & Hydro	\$ 5,800.00	\$ 5,800.00		\$ 6,582.01
- Taxes on Operation Centre	\$ 3,600.00	\$ 3,600.00		\$ 3,236.69
- Security System	\$ 850.00	\$ 850.00		\$ 1,008.44
- Maintenance	\$ 1,000.00	\$ 1,000.00		\$ 286.39
Response To Flood	\$ 500.00		\$ 500.00	\$ -
Insurance	\$ 18,554.95		\$ 15,910.00	\$ 16,134.74
Telephone/Fax/Internet	\$ 8,100.00		\$ 100.00	\$ 2,871.84
Vehicle & Equipment Rental	\$ 500.00		\$ 500.00	\$ -
	\$ 250,484.00		\$ 287,275.69	\$ 294,742.64
REVENUE				
Grants: Provincial	\$ 41,215.00		\$ 41,215.00	\$ 41,215.00
Municipal General Levy	\$ 209,269.00		\$ 220,121.54	\$ 227,588.49
Grants: Other Provincial (Floodplain Mapping)	\$ -		\$ 25,939.15	\$ 25,939.15
	\$ 250,484.00		\$ 287,275.69	\$ 294,742.64
3 DROUGHT AND LOW WATER RESPONSE				
Wages & Benefits	\$ 16,732.88		\$ 15,989.59	\$ 15,001.37
- Miscellaneous & Supplies	\$ 500.00		\$ 500.00	\$ -
- Vehicle/Equipment Rental	\$ 500.00		\$ 500.00	\$ -
	\$ 17,732.88		\$ 16,989.59	\$ 15,001.37
REVENUE				
Municipal General Levy	\$ 17,732.88		\$ 16,989.59	\$ 15,001.37
	\$ 17,732.88		\$ 16,989.59	\$ 15,001.37
4 ICE MANAGEMENT				
Wages & Benefits	\$ 24,797.86		\$ 23,723.56	\$ 23,724.97
EXPENSES:	\$ -		\$ 500.00	\$ -
- Miscellaneous & Supplies	\$ 500.00	\$ 100.00		\$ -
- Vehicle/Equipment Rental	\$ 500.00	\$ 400.00		\$ 181.46
	\$ 25,797.86		\$ 24,223.56	\$ 23,906.43
REVENUE				
Grants: Provincial	\$ -		\$ -	\$ -
Municipal General Levy	\$ 25,797.86		\$ 24,223.56	\$ 23,906.43
	\$ 25,797.86		\$ 24,223.56	\$ 23,906.43
5 INFRASTRUCTURE (Dam)				
Wages & Benefits	\$ 20,317.80		\$ 19,226.85	\$ 18,271.61
Vehicle & Equipment Rentals	\$ 250.00		\$ 250.00	\$ -
Routine/Minor Maintenance	\$ 500.00		\$ 500.00	\$ 2,136.96
Routine/Minor Maintenance : Insurance	\$ 3,144.00		\$ 2,545.00	\$ 2,733.91
Preventative Maintenance	\$ 500.00		\$ 500.00	\$ -
WECI Dam Repairs	\$ -		\$ -	\$ -
Operation of Flood Control Structures : Taxes	\$ 55.00		\$ 1,900.00	\$ 54.29
	\$ 24,766.80		\$ 24,921.85	\$ 23,196.77
REVENUE				
Grants: Provincial	\$ -		\$ -	\$ -
Grants: Other Provincial WECI	\$ -		\$ -	\$ 812.50
Municipal General Levy	\$ 24,766.80		\$ 24,921.85	\$ 22,384.27
	\$ 24,766.80		\$ 24,921.85	\$ 23,196.77

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Code	Budget 2024	Budget Subtotals	Budget 2023	PROJECTED 2023 YEAR END
6&7 ACT REVIEWS (Aggregate/Draining/Environmental Assessment) & PLAN REVIEW				
Wages & Benefits	\$ 2,767.81		\$ 4,377.68	\$ 4,098.43
Miscellaneous Expenses	\$ 500.00		\$ 500.00	\$ -
	\$ 3,267.81		\$ 4,877.68	\$ 4,098.43
REVENUE				
Grants: Provincial 40100	\$ -		\$ -	\$ -
Municipal General Levy 41000	\$ 3,267.81		\$ 4,877.68	\$ 4,098.43
	\$ 3,267.81		\$ 4,877.68	\$ 4,098.43
8 ADMININSTRATING & ENFORCING THE ACT (Section 28)				
Wages & Benefits	\$ 39,481.54		\$ 37,466.38	\$ 33,726.88
EXPENSES:	\$ 7,867.65		\$ 7,587.00	\$ -
- Miscellaneous & Supplies	\$ 500.00	\$ 500.00		\$ 803.69
- Equipment Purchase	\$ 1,000.00	\$ 1,000.00		\$ -
- Office Equipment Rental and Maintenance	\$ 1,100.00	\$ 1,100.00		\$ -
- Uniforms	\$ 100.00	\$ 100.00		\$ -
- Telephone/Fax/Internet	\$ 850.00	\$ 850.00		\$ 721.05
- computer & network support	\$ 450.00	\$ 450.00		\$ 1,021.99
- Insurance	\$ 3,867.65	\$ 3,587.00		\$ 3,363.17
Vehicle & Equipment Rental	\$ 1,400.00		\$ 1,400.00	\$ 210.11
Legal Fees	\$ -	\$ -		\$ -
	\$ 47,349.19		\$ 46,453.38	\$ 39,846.89
REVENUE				
Grants: Provincial 40100	\$ -		\$ -	\$ -
Municipal General Levy 41000	\$ 42,349.19		\$ 38,953.38	\$ 33,590.20
Revenue: Legal Inquiries/Permit Applications 47000	\$ 5,000.00		\$ 7,500.00	\$ 6,256.69
	\$ 47,349.19		\$ 46,453.38	\$ 39,846.89
9-11 CONSERVATION AND MANAGEMENT OF LANDS				
Wages & Benefits	\$ 64,399.35		\$ 70,780.73	\$ 58,463.50
Archie Coulter Conservation Area				
Springwater Forest Trails Expenses	\$ 2,000.00		\$ 3,500.00	\$ 1,030.23
Tisdale Conservation Area	\$ 2,500.00		\$ 2,000.00	\$ 36,701.99
Yarmouth Natural Heritage Area	\$ 2,000.00		\$ -	\$ 201.68
Springwater Forest Hazard Tree Removal	\$ 2,000.00		\$ 1,854.00	\$ -
Other CAs Special Projects	\$ -		\$ -	\$ 1,088.15
Taxes - Local Areas	\$ 150.00		\$ 150.00	\$ 155.88
Taxes - on CAs	\$ 56.00		\$ 56.00	\$ 1,096.51
Taxes - Agreement Forests	\$ 1,033.00		\$ 1,033.00	\$ 1,132.32
Insurance	\$ 2,762.00		\$ 2,559.00	\$ 2,630.93
Calton Property: Pritchard Drain Clean-Out	\$ 10,000.00		\$ -	\$ -
Legal Fees	\$ -		\$ -	\$ -
	\$ 86,900.35		\$ 81,932.73	\$ 102,501.19
REVENUE				
Municipal General Levy 41000	\$ 15,000.00		\$ 10,000.00	\$ 10,000.00
Reserve - Spw Forest 32250	\$ 10,000.00		\$ 23,677.73	\$ 20,000.00
Reserve - Land Acquisition 34000	\$ -		\$ -	\$ -
Reserve - ACCA 32300	\$ 5,000.00		\$ 5,000.00	\$ 5,000.00
Reserve - YNHA 34250	\$ 5,000.00		\$ 6,000.00	\$ 6,000.00
Reserve - Working Capital 31500	\$ 12,454.35		\$ -	\$ 3,000.00
Donations ACCA 43250	\$ 2,200.00		\$ 2,000.00	\$ 2,401.22
Donations SPW Forest 43250	\$ 11,000.00		\$ 20,000.00	\$ 10,380.22
Donations Tisdale C.A. 43250	\$ 500.00		\$ -	\$ 30,000.00
Donations YNHA 43250	\$ 2,200.00		\$ 2,000.00	\$ 2,273.76
Revenue: Sale of Logs from SPW Forest 47800	\$ -		\$ -	\$ 339.00
Revenue: Sale of Logs from other CA Lands 47820	\$ 10,000.00		\$ -	\$ -
Revenue: Other CA's (Land Use Agreement - TVDSB) 48600	\$ 12,946.00		\$ 12,755.00	\$ 12,755.00
Revenue: Equestrian Permits 48700	\$ 600.00		\$ 500.00	\$ 318.59
	\$ 86,900.35		\$ 81,932.73	\$ 102,467.79
				\$ -

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12 WATER QUALITY (PGMN & PSMP)				
Wages & Benefits	\$ 8,366.44		\$ 11,487.14	\$ 10,492.13
- Miscellaneous & Supplies	\$ 500.00		\$ 500.00	\$ 5,947.03
- Vehicle/Equipment Rental	\$ 500.00		\$ 500.00	\$ -
	\$ 9,366.44		\$ 12,487.14	\$ 16,439.16
REVENUE				
Municipal General Levy	41000 \$ 9,366.44		\$ 12,487.14	\$ 12,079.80
Grants: Other Provincial	40500 \$ -		\$ -	\$ 4,359.36
	\$ 9,366.44		\$ 12,487.14	\$ 16,439.16
13 SOURCE PROTECTION				
Wages & Benefits	\$ 6,267.78		\$ 5,947.09	\$ 2,006.06
SPA Meetings	\$ -		\$ -	\$ 100.00
	\$ 6,267.78		\$ 5,947.09	\$ 2,106.06
REVENUE				
Grants: Other Provincial (Source Protection Planning)	40500 \$ 6,267.78		\$ 5,947.09	\$ 2,006.06
Municipal General Levy	41000 \$ -		\$ -	\$ -
	\$ 6,267.78		\$ 5,947.09	\$ 2,006.06
SUB TOTAL: MANDATED PROGRAMS Expenditures				
	\$ 615,568.71		\$ 646,780.47	\$ 648,345.31
SUB TOTAL: MANDATED PROGRAMS Revenue				
	\$ 615,568.71		\$ 646,780.47	\$ 650,357.13
				\$ -

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Code	Budget 2024	Budget Subtotals	Budget 2023	PROJECTED 2023 YEAR END
OTHER PROGRAMS AND SERVICES				
WATERSHED STEWARDSHIP				
Wages & Benefits	\$ 11,027.23		\$ 9,557.00	\$ 7,630.88
Tree Planting: Operating Expenses	\$ 500.00		\$ 500.00	\$ 173.82
Tree Planting: telephone/fax/internet				\$ 333.42
Vehicle & Equipment Charges	\$ 500.00		\$ 700.00	\$ 339.03
Nursery Stock (private landowners)	\$ 8,300.00		\$ 15,000.00	\$ 8,376.17
Malahide Roadside Trees Program	\$ 700.00		\$ 700.00	\$ 675.40
Commemorative Forest			\$ 300.00	\$ 245.00
Woodlot Management Expenses			\$ -	\$ 123.83
Private Landowner Grants (HSP)			\$ -	\$ 7,000.00
Miscellaneous			\$ -	\$ 95.51
Contract Services			\$ 590.00	\$ 10.37
	\$ 21,027.23		\$ 27,347.00	\$ 24,982.69
REVENUE				
Grants: Other Provincial (Forests Ontario) 40500	\$ -		\$ 15,000.00	\$ 5,714.70
Grants: Other Provincial - COA 40500			\$ -	\$ 3,000.00
Donations (Commemorative Forest) 43250	\$ 300.00		\$ 300.00	\$ 360.00
Revenue: Contract Services 48800			\$ 831.00	\$ 214.36
Revenue: Ducks Unlimited Canada 48300			\$ -	\$ 7,000.00
Revenue: Landowners 47500	\$ 8,300.00		\$ -	\$ 3,451.60
Revenue: Municipalities 47500			\$ 750.00	\$ 738.72
Revenue: Forest Management Plan Approval Fees 47750			\$ -	\$ -
Reserve - Commemorative Forest 31650			\$ -	\$ -
Reserve - Working Capital 31500	\$ 12,427.23		\$ 10,466.00	\$ 4,460.00
	\$ 21,027.23		\$ 27,347.00	\$ 24,939.38
ENVIRONMENTAL EDUCATION				
Wages & Benefits	\$ 5,253.61		\$ -	\$ 3,376.00
Training	\$ 1,250.00		\$ -	\$ -
Miscellaneous Materials & Supplies			\$ 500.00	\$ -
Education Programs			\$ 720.00	\$ 320.92
Environmental Leadership Program			\$ 6,000.00	\$ 3,793.97
Conservation Scholarship			\$ 500.00	\$ 500.00
	\$ 6,503.61		\$ 7,720.00	\$ 7,990.89
REVENUE				
Revenue: Programs 49000	\$ 4,503.61		\$ 720.00	\$ 4,895.00
Revenue: Carolinian Forest Festival 49000	\$ 1,500.00		\$ -	\$ 1,500.00
Revenue: Administration Fees - ELP	\$ 500.00		\$ 500.00	\$ 500.00
Reserve - Working Capital 31500			\$ -	\$ -
Reserve - Environmental Education (General) 34070			\$ -	\$ -
Reserve - Environmental Education (ELP Program) 34150			\$ -	\$ -
Donations (Environmental Education) 43250			\$ 500.00	\$ 470.00
Donations (ELP Program) 43250			\$ 6,000.00	\$ 7,500.00
	\$ 6,503.61		\$ 7,720.00	\$ 14,865.00
				\$ -

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SPECIAL PROJECTS				
OPC Path of Honour	\$ 1,000.00		\$ 1,000.00	\$ 6,791.91
Miscellaneous			\$ 500.00	\$ -
CAPITAL DEVELOPMENT PROJECTS				
Capital Projects - Other - Accessibility Ramps for Ops Centre	\$ -		\$ -	\$ 53,361.01
Springwater CA - Accessibility Ramps for Schoolhouse	\$ -		\$ -	\$ -
Springwater CA - Community Services Recovery Fund	\$ -		\$ -	\$ 67,824.00
Springwater CA - Poplar Hill Playground	\$ -		\$ -	\$ 5,900.00
Springwater CA - Maple Pavilion	\$ -		\$ -	\$ 883.00
Springwater CA - Schoolhouse Maintenance	\$ 25,700.00		\$ -	\$ -
Springwater CA - Tourism Relief Fund	\$ -		\$ 89,575.00	\$ 92,174.95
CA Development Projects Adjustment 32500	\$ -		\$ -	\$ -
Springwater CA Evans Sisters Art Trail	\$ -		\$ -	\$ -
Springwater CA Evans Sisters Stage	\$ -		\$ -	\$ 16,384.01
	\$ 26,700.00		\$ 91,075.00	\$ 243,318.88
REVENUE				
Reserve - CA Development (general) 32500	\$ 25,000.00		\$ -	\$ 7,500.00
Reserve - Art Trail 32600	\$ -		\$ -	\$ -
Reserve - OPC Path of Honour 34300	\$ 500.00		\$ 500.00	\$ 2,591.00
Reserve - Working Capital 31500	\$ -		\$ -	\$ -
Deferred Revenue - Evans Sisters Stage 26500	\$ -		\$ -	\$ -
Deferred Revenue - Evans Sisters Art Trail 26510	\$ -		\$ -	\$ -
Deferred Revenue - Visitor Centre 26550	\$ -		\$ -	\$ -
Deferred Revenue - Audrey's PMP 26560	\$ -		\$ -	\$ -
Grants: Federal Ontario Southwest Tourism Relief Fund 40600	\$ -		\$ -	\$ 25,080.00
Grants: Federal (Community Services Recovery Fund) 40600	\$ -		\$ -	\$ 67,824.00
Grants: Federal (Tourism Relief Fund) 40600	\$ -		\$ 89,172.00	\$ 89,172.00
Grants: Federal (Accessibility Ramps) 40600	\$ -		\$ -	\$ 53,361.01
Donations - Capital Development (Miscellaneous) 43250	\$ -		\$ -	\$ 2,000.00
Donations - Poplar Hill Playground Fundraiser 43250	\$ -		\$ -	\$ 5,000.00
Donations - OPC Path of Honour 43250	\$ -		\$ 500.00	\$ 3,000.00
Revenue: OPC Administration 48400	\$ 1,200.00		\$ 500.00	\$ 1,200.00
Revenue - Stage soft-opener 43250	\$ -		\$ -	\$ 1,503.11
	\$ 26,700.00		\$ 90,672.00	\$ 243,231.12
VEHICLE & EQUIPMENT OPERATIONS				
Vehicle Acquisition	\$ -		\$ -	\$ -
Vehicle recorded as a Capital Asset	\$ -		\$ -	\$ -
Equipment Acquisition * tractor & trailer	\$ 78,000.00		\$ 60,000.00	\$ 35,427.11
Small Tools	\$ 2,000.00		\$ 2,000.00	\$ -
Vehicle Fuel	\$ 12,000.00		\$ 12,000.00	\$ 11,229.66
Equipment Fuel	\$ 3,000.00		\$ 3,000.00	\$ 3,729.08
Vehicle Maintenance & Repairs	\$ 2,500.00		\$ 2,500.00	\$ 1,636.40
Equipment Maintenance & Repairs	\$ 7,000.00		\$ 5,000.00	\$ 9,854.68
Vehicle Licenses	\$ 505.00		\$ 505.00	\$ 265.25
Vehicle Insurance	\$ 10,892.80		\$ 9,361.00	\$ 9,472.00
Equipment Insurance	\$ 1,722.00		\$ 1,527.00	\$ 1,640.35
	\$ 117,619.80		\$ 95,893.00	\$ 73,254.53
REVENUE				
Revenue: Vehicle & Equipment Rental Charges 49800	\$ 18,000.00		\$ 35,893.00	\$ 22,165.23
Vehicle and Equipment trade-in Revenue 49720	\$ 10,000.00		\$ 10,000.00	\$ -
Reserve - C.A. Development 32500	\$ 30,557.00		\$ -	\$ 29,500.00
Reserve - Capital Acquisition 34500	\$ 59,062.80		\$ 50,000.00	\$ 25,000.00
	\$ 117,619.80		\$ 95,893.00	\$ 76,665.23
				\$ -

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MAPLE SYRUP PROGRAM				
Wages & Benefits - Permanent Staff	\$ 10,507.23		\$ 26,917.66	\$ 23,381.51
Wages & Benefits - Seasonal Staff	\$ 10,794.64		\$ 5,041.76	\$ 9,175.35
Building Repairs & Renovations	\$ 2,500.00		\$ 700.00	\$ 119.18
Vehicle & Equipment Rental	\$ 1,000.00		\$ 700.00	\$ 782.02
Purchase of Resaleable Supplies	\$ 11,000.00		\$ 6,800.00	\$ 21,028.73
Equipment Maintenance & Repair	\$ 1,500.00		\$ 700.00	\$ -
Operating Expenses - General	\$ 4,778.13		\$ 571.95	\$ 21,471.74
Special Attractions	\$ 1,000.00		\$ 500.00	\$ 3,900.00
Tourism Project	\$ -		\$ 41,828.00	\$ -
	\$ 43,080.00		\$ 83,759.37	\$ 79,858.53
REVENUE				
Reserve - CA Development	32500		\$ 7,734.37	\$ 30,000.00
Grants: Federal (Tourism Relief Fund)	40600		\$ 41,828.00	\$ 41,828.00
Revenue: Sales	46500	\$ 16,000.00	\$ 12,500.00	\$ 28,858.94
Revenue: School Groups (TVDSB)	46500	\$ 8,000.00	\$ 8,100.00	\$ 9,810.00
Revenue: Tours (non-TVDSB)	46500	\$ 1,000.00	\$ -	\$ 1,503.00
Revenue: Admissions	46500	\$ 15,000.00	\$ 12,000.00	\$ 21,465.48
Revenue: Facility Rental	46500	\$ 1,080.00	\$ -	\$ -
Donations/Sponsorships	43250	\$ 2,000.00	\$ 2,000.00	\$ 6,100.00
	\$ 43,080.00		\$ 84,162.37	\$ 79,565.42
SPRINGWATER CONSERVATION AREA				
Campground Expenditures				
Wages & Benefits - Permanent Staff	\$ 297,876.28		\$ 265,682.23	\$ 250,004.28
Wages & Benefits - Seasonal Staff	\$ 185,772.66		\$ 167,857.93	\$ 168,163.50
Supplies - Computers\Software\Radios	\$ 5,000.00	\$ 2,000.00	\$ 25,700.00	\$ 1,313.94
Supplies - Sanitary Supplies	\$ 7,000.00	\$ 5,000.00		\$ 7,169.83
Supplies - General Printing	\$ 700.00	\$ 700.00		\$ 698.00
Supplies - Uniforms	\$ 3,000.00	\$ 1,500.00		\$ 3,302.73
Supplies - General	\$ 19,000.00	\$ 16,500.00		\$ 20,509.62
Maintenance - General Infrastructure	\$ 16,000.00	\$ 15,750.00	\$ 50,250.00	\$ 10,823.11
Maintenance - computers & network support	\$ 2,700.00	\$ 3,000.00		\$ 2,343.19
Maintenance - Garbage Collection	\$ 10,000.00	\$ 20,000.00		\$ 9,373.68
Maintenance - Hazard Tree Removal	\$ 3,000.00	\$ 6,000.00		\$ 1,470.00
Maintenance - Liquid Waste Removal	\$ 6,000.00	\$ 3,500.00		\$ 6,350.00
Maintenance - Water System Maintenance & Testing	\$ 3,000.00	\$ 2,000.00		\$ 2,992.29
Vehicle & Equipment Rental	\$ 20,000.00		\$ 22,000.00	\$ 19,596.21
Firewood Processing			\$ -	\$ 475.44
Advertising	\$ 1,500.00		\$ 3,000.00	\$ 1,924.25
Store Product For Resale	\$ 11,000.00		\$ 12,000.00	\$ 10,551.85
Firewood Purchased For Resale	\$ 17,000.00		\$ 19,000.00	\$ 20,375.00
Staff Training	\$ -	\$ 1,000.00	\$ 30,900.00	\$ 934.06
Reservation System	\$ 900.00	\$ 900.00		\$ 545.00
Bank Charges (Card Processing Fees)	\$ 31,000.00	\$ 28,000.00		\$ 34,375.14
Mobile Pay App Fees	\$ 500.00	\$ 500.00		\$ 89.95
Miscellaneous	\$ 500.00	\$ 500.00		\$ 486.25
Concession Booth Maintenance/Furnishings	\$ 500.00		\$ -	\$ -
Schoolhouse Maintenance/Furnishings	\$ 1,000.00		\$ 1,000.00	\$ -
Trout Program	\$ 1,000.00		\$ -	\$ 2,044.00
Special Events Expenses	\$ 1,000.00		\$ 1,000.00	\$ 895.34
Camp Taxes	\$ 7,699.00		\$ 7,580.00	\$ 7,699.01
Camp Insurance	\$ 19,464.34		\$ 16,853.00	\$ 16,925.51
Telephone Expenses	\$ 2,400.00		\$ 2,600.00	\$ 4,166.22
Camp Hydro	\$ 49,000.00		\$ 46,000.00	\$ 49,403.23
Camp Heat	\$ 632.00		\$ 500.00	\$ 631.80
Day-Use Hydro	\$ 2,500.00		\$ 2,200.00	\$ 3,604.28
Day-Use Taxes	\$ 127.00		\$ 438.00	\$ 126.69
Day-Use Insurance	\$ 8,948.25		\$ 7,595.00	\$ 7,781.09
Schoolhouse Heat & Hydro	\$ 4,200.00		\$ 2,000.00	\$ 3,933.61
	\$ 739,919.53		\$ 684,156.16	\$ 671,078.10
				\$ -

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REVENUE					\$ -
Donations (Trout Program)	43250	\$ 1,000.00		\$ -	\$ 2,000.00
Donations (Firewood)	43250	\$ -		\$ -	\$ 2,200.00
Sponsorships		\$ 500.00		\$ -	\$ 500.00
Revenue: Camp/Day Use User Fees		\$ 171,000.00		\$ 162,000.00	\$ 169,825.35
Revenue: Store Sales		\$ 14,500.00		\$ 16,000.00	\$ 14,617.48
Revenue: Firewood Sales		\$ 23,000.00		\$ 29,000.00	\$ 22,938.92
Revenue: Facility Rentals		\$ 16,000.00		\$ 11,000.00	\$ 13,070.77
Revenue: Seasonal Fees & Winter Storage		\$ 491,019.53		\$ 481,800.00	\$ 475,629.24
Revenue: Special Events		\$ 5,400.00		\$ 10,000.00	\$ 5,434.97
Revenue: Trout Program		\$ 2,500.00		\$ -	\$ 2,530.97
Grants: Employment - ECO Canada	42100	\$ -		\$ -	\$ 1,845.00
Grants: Employment (CSJ)	42250	\$ 10,000.00		\$ 20,000.00	\$ 10,024.00
Grants: Employment (Green Jobs) CPRA		\$ 5,000.00		\$ -	\$ -
Reserve - Capital Acquisition	34500	\$ -		-\$ 10,000.00	\$ -
Reserve - Working Capital	31500	\$ -		-\$ 10,643.84	\$ -
Reserve - C.A. Development	32500	\$ -		-\$ 25,000.00	-\$ 26,939.00
		\$ 739,919.53		\$ 684,156.16	\$ 693,677.70
SUB TOTAL: OTHER PROGRAMS Expenditures		\$ 954,850.17		\$ 989,950.53	\$ 1,100,483.62
SUB TOTAL: OTHER PROGRAMS Revenue		\$ 954,850.17		\$ 989,950.53	\$ 1,132,943.85
TOTAL EXPENDITURES		\$ 1,570,418.88		\$ 1,636,731.00	\$ 1,748,828.93
TOTAL REVENUE		\$ 1,570,418.88		\$ 1,636,731.00	\$ 1,783,300.98
		\$ -		\$ -	\$ 34,472.05